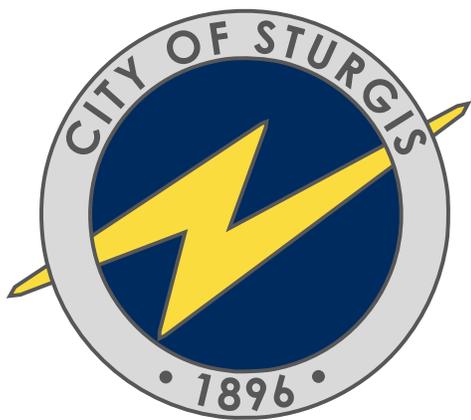


FISCAL  
YEAR 2023-2024



CITY OF  
**Sturgis**  
MICHIGAN

# OPERATING BUDGET

As approved by the City Commission August 9th, 2023





# **Sturgis City Commission**

**Mayor – Jeff Mullins – Precinct 1**

**Vice-Mayor Aaron Miller — At Large**

## **COMMISSIONERS**

- Richard Bir ..... Precinct 1**
- Brandon Kinsey ..... Precinct 2**
- Emmanuel Nieves..... Precinct 2**
- Marvin Smith..... Precinct 3**
- Linda Harrington ..... Precinct 3**
- Robert Hile ..... Precinct 4**
- Frank Perez ..... Precinct 4**





**CITY OF**  
**Sturgis**  
 MICHIGAN

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**TO: Mayor, Vice-Mayor, and City Commissioners**  
**FROM: Andrew Kuk, City Manager**  
**RE: Fiscal Year 2023-24 Budget**

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Mayor, Vice-Mayor, and City Commissioners:

Included with this memo is your copy of the FY 2023-2024 budget. In accordance with Chapter XIV, Section 3 of the City Charter, the City Manager is required to submit a recommended budget for the ensuing fiscal year to the City Commission on or before August 1<sup>st</sup>. The City Commission must adopt a budget on or before August 20<sup>th</sup> of each year and fix the amount of appropriations. The General Property Tax Act requires that the City Commission hold a public hearing before its final adoption. These items were accomplished.

This memo serves as an overview of financial conditions impacting the City and this budget, as well as an overview of important elements of the budget as approved.

## **Fiscal and Community Conditions**

### **Staffing**

This budget process has been one marked by change and big shifts for the City of Sturgis. Of course, this budget is my first, following long-time City Manager Michael Hughes. This change in City Manager is part of the start of what is expected to be significant staff turnover in the coming years as key City staff at all levels becomes eligible for retirement. This turnover brings with it the opportunity for fresh faces, fresh perspectives, and new ideas but also brings with it the challenges that come with the loss of experience and institutional knowledge as well as finding qualified staff in what currently is a tight labor market.

### **Hospital Bonds and Millage Rate**

Perhaps the biggest impact felt by the City during this budget process was the circumstances of Sturgis Hospital, which announced continuing fiscal difficulty and renewed efforts to complete a sale to a third party in the middle of our work. This has a significant impact on the City due to the obligations related to the bonds issued while the Hospital was still under City ownership and which have been secured by a sub-lease with Sturgis Hospital, Inc. As you are aware, as part of the effort to sell the hospital, the City Commission made the decision to significantly discount the outstanding amount of the bond repayment owed by Sturgis Hospital Inc., meaning that the City is now incurring additional cost in an amount expected to be around \$600,000.00 to \$700,000.00 per year for the next ten years. While a necessary step to try and ensure that hospital facilities remain in the City to serve residents and businesses with critical health care resources, it is still a significant long-term annual expense that changes the way we

operate both City-wide and particularly out of the General Fund and the funds fiscally supported by the General Fund.

To address this significant increase to expenses, the budget reflects initial cuts in transfers to several funds supported by the General Fund. These included the Kirsch Municipal Airport Fund, Sturges-Young Center for the Arts Fund and Doyle Community Center Fund as well as elimination of transfer to the Capital Reserve Fund in both FY 2022-2023 and FY 2023-2024.

Further, the City Commission took the step to increase the City’s General Operating Tax Levy from 10.4623 mils to 11.6818 mils. This was a significant change and one that was not easily decided. When the 3.0 mil dedicated street and sidewalk repair millage (which was recently re-approved by the voters) is included, the City’s overall millage for FY 2023-2024 is 14.6818 mils which still puts us in the lowest 1/3<sup>rd</sup> of overall millage rates among cities in the eight counties in Southwest Michigan.

More than any other budget in my time with the City, this one will be a living document as staff continues to look for ways to reduce expenses and adjust operations to better address the new fiscal reality imposed by the hospital situation. This will include reviewing staffing decisions as retirements and other vacancies occur as well as exploring ways to reduce costs large and small. As the final financial picture as it relates to our hospital bond obligation comes into focus, we will work to structure our expenses to match resources available currently and expected in the long-term.

## 2022 Millage Rate Comparison: Cities in Eight Southwest Michigan Counties

City	County	Population (2020)	Millage Rate (2022)
New Buffalo	Berrien	2,200	10.4408
Portage	Kalamazoo	48,891	10.6400
Reading	Hillsdale	1,134	12.4063
Galesburg	Kalamazoo	1,988	13.0000
Litchfield	Hillsdale	1,458	13.0000
Kalamazoo	Kalamazoo	73,598	13.8000
Coldwater	Branch	13,822	13.8975
Niles	Berrien	11,988	14.2758
Sturgis*	St. Joseph	11,082	14.6818
Springfield	Calhoun	5,292	15.0000
South Haven	Van Buren	5,021	15.4168
Battle Creek	Calhoun	52,721	15.5030
Bridgman	Berrien	2,428	15.9180
Bronson	Branch	2,421	16.2677
Hartford	Van Buren	2,476	16.3014
Jonesville	Hillsdale	2,337	16.3880
Parchment	Kalamazoo	1,936	16.4701
Dowagiac	Cass	5,721	17.5268
Gobles	Van Buren	815	17.5471
Coloma	Berrien	1,595	17.5637
Buchanan	Berrien	4,681	17.9639
St. Joseph	Berrien	7,856	19.0686
Albion	Calhoun	7,700	19.6027
Three Rivers	St. Joseph	7,973	19.6323
Hillsdale	Hillsdale	8,036	20.4651
Marshall	Calhoun	6,822	21.7045
Bangor	Van Buren	1,933	22.2229
Watervliet	Berrien	1,843	24.4754
Benton Harbor	Berrien	9,103	25.5338

\* City of Sturgis is operating rate for 2024 and 3.0 Street Millage

### **Regional and National Factors**

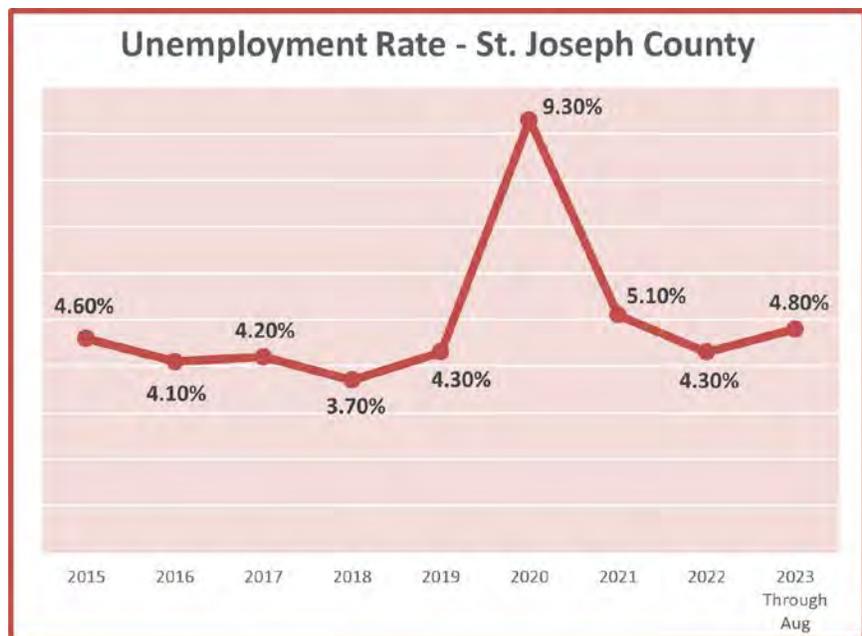
As expressed in previous budget memos, we are still adjusting to new realities and evolving challenges that first began with the COVID-19

pandemic and continue to persist. The City still faces a tight labor market that has forced us and most other employers to consider how to retain and attract employees as well as continue operations. While there are signs nationally that the labor market in some areas may slowly be changing as inflation impacts businesses, currently for the City of Sturgis filling employee vacancies continues to be a challenging process.

The City, as well as communities and industries across the State of Michigan and the country are being impacted by supply chain issues as well as material and contractor shortages. Critical timelines for things like vehicles, transformers, and water pipe are causing us to plan further out for projects and purchases than ever before. In addition, these purchases are more expensive, driving up project and purchase costs. These factors, among others, are also resulting in increased bidding costs and fewer contractors bidding projects. In many cases this is causing significant changes to project timelines.

On the positive side, significant new sources of state and federal funding and incentives are available in areas related to housing, infrastructure, electric utilities, sustainability, and more. Working to maximize our use of these resources has always been a goal of the City and will continue with these new opportunities. Utilizing these funds and resources in a targeted way that aligns with community goals will be important as City resources are tighter.

Locally, the economy for the most part continues on the path of the last several years with low unemployment, a tight labor market, and steady local growth. Unemployment averaged 4.3% in 2022 and is averaging 4.8% through August of 2023. While we are beginning to see impacts of inflation on certain businesses and sectors, the impacts to the housing and labor markets and even new development prospects have not yet arrived. We will be watching these issues closely over the next year to see if they



impact new development projects in the housing, retail, and industrial sectors that consequently have impact on our taxes, utilities, and permit fees, and more.

### **Housing**

Despite several ongoing projects such as the Root and Branch Development in downtown, continued construction in City Subdivision II by Allen Edwin, and a steady stream of new projects by the Sturgis Neighborhood program, housing remains a major issue in Sturgis and the region. The average active properties for sale in the 49091 zip code remains low, hovering in the mid-twenties in 2023. We continue to see housing projects express an interest in the Sturgis area in a variety of formats. This includes workforce housing, market rate projects, mixed use, infill, single family, and multi-family

projects. New economic development tools have been passed by the State of Michigan through the Michigan Housing Development Corporation (MSHDA) and the Michigan Economic Development Corporation (MEDC) that should help some of these housing developments, with more new tools under consideration by the state. The lack of incentives has long been a problem when engaging developers, so I find this progress encouraging.



## Budget and Department Overview

As with previous budgets, this budget was developed to meet several goals while addressing the unique conditions which the City faces in FY 2023-2024. We have worked to meet the twin goals of maintaining fiscal and financial responsibility for the organization while providing services at a level of quality directed by the City Commission. This includes ensuring an adequate level of General Fund balance, providing for needed infrastructure improvements, and maintaining staffing and equipment to serve the City’s various functions.

### General Fund

Changes in the General Fund are largely, but not wholly being driven by the hospital situation. Property tax revenue is increasing 17.3% in FY 2023-2024 due to the increase in the operating millage coupled with an 8.1% increase in taxable value. On the expense side, the City budgeted the transfer of \$545,000.00 for the end of FY 2022-2023 to the Building Authority for payment of hospital bonds, as well as an additional \$691,663.00 for FY 2022-2023. \$400,000.00 of this amount was a dedicated transfer of State Marijuana Tax revenue. The State Marijuana Tax is based on the number of adult use retail licenses operating in the community; the Commission chose to dedicate this revenue in FY 2023-2024 to address the hospital bond payments.

Additional impacts to the General Fund related to the hospital bonds came in the form of reduced transfers to the Kirsch Municipal Airport Fund, Sturges-Young Center for the Arts Fund, and the Doyle Community Center Fund. Contributions from the General Fund to other funds will change in the future to provide an overall savings to the General Fund. These contributions will likely fluctuate more year-to-year as some funds have priority projects and others don’t.

A final and important impact of the hospital bond issue is the elimination of transfer to the Capital Reserve Fund. This fund has been used to set aside money for capital projects in various funds throughout the City. With the elimination of a transfer of funds into the Capital Reserve and planned projects in FY 2023-2024, this fund is quickly being spent down.

Other major impacts on the General Fund for this fiscal year include the downtown parking lots project; the City has received grant funding in the amount of \$2,050,000.00 to complete this project (as shown under Federal Grants) and has allocated an additional \$600,000.00 from Capital Reserve. This project will see major renovations to multiple parking lots in the downtown.

Additional capital projects out of the General Fund are minimal, but include computer equipment and a sand storage facility for Big Hill as well as extrication tools, SCBA tanks, and turnout gear replacements for Public Safety.

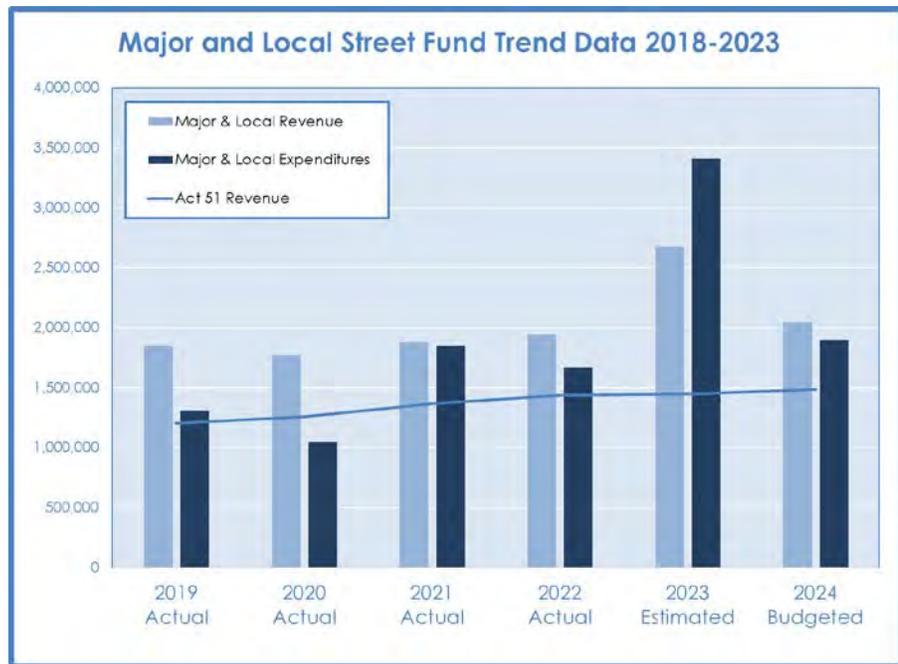
**Major Streets, Local Streets, and Street and Sidewalk Repair Funds**

City funding for street projects remains in the best position it has been in for many years. First and most importantly, City taxpayers voted to renew the Street and Sidewalk millage at 3.0 mills, providing a steady and dedicated funding source for improvement projects. In FY 2023-24 the dedicated street millage revenue is projected at \$787,500.00. There is an additional \$179,300.00 budgeted due to the state amending the LCSA formula to include the streets millage.

Progress has also been made in the past several years regarding state funding for road maintenance through the Act 51 program, whose funds are intended to construct and repair street/road systems in Michigan. These funds are

utilized for routine maintenance and operations like snow plowing, street sweeping, pothole patching, etc. While Major and Local Street funds have transitioned from threatened to healthy, it remains difficult to project the stability of this funding.

Upcoming projects in the streets funds include storm sewer cleaning, resurfacing and surface maintenance programs, and work on Main Street



(in conjunction with utilities projects), completion of the N. Franks Avenue Extension project, a sidewalk improvement project, and funds for other road improvements.

**Downtown Development Authority (DDA)**

Tax Increment Financing (TIF) revenue in the DDA is seeing an increase in FY 2023-2024 to \$60,417.00 (up 23.9%). Despite this increase, the DDA remains on a tight budget. The most significant expense of the fund is related to promotions and events, which continue to experience strong attendance and positive reactions from the community. This year, changes in accounting for the funds have moved the part-time Event Coordinator position from wages and benefits to the Promotion and Events line item. The DDA is looking to explore making this position full time, which would necessitate levying an optional

2 mil property tax on the DDA; while included in the budget, this change would need to be brought before and approved by the City Commission in the future.

### **EDC and LDFA**

Major efforts of these two funds over the next few years will center around making the Stateline Business Park ready for lot sale and development. Work continues to layout the park and address needed utilities to the site. Funds are in the capital budget for FY 2023-2024 and FY 2024-2025, but a key component to these projects will be looking for grant funding to complete these projects.

The LDFA relies on TIF revenue from development in the industrial parks to fund major projects. For FY 2023-2024 the capital budget was pared down from previous budgets. Slower than expected development for the major RV projects and some marijuana grow facilities forced a revision in revenue projections. Still, the LDFA was able to help fund several projects in FY 2022-2023 at the Stapleton and Bullard Industrial Parks.

### **Sturges-Young Center for the Arts**

The Sturges-Young Center for the Arts (SYCA) Fund has always been difficult to budget. Significant capital needs at the facility coupled with challenges in providing and marketing performances in an ever-changing environment has long been a recipe for financial struggle despite hard work done by staff and volunteers to improve the facility and its offerings. Additional challenges related to COVID-19 made several of these issues worse.

In recent years significant efforts have been made to renovate the facility, address staffing issues, implement elements of a strategic plan and improve operations. This fiscal year sees another new effort, with the return of a performance series. This five-show series is being backed by significant fundraising to cover the cost of performers, marketing, and other expenses. Revenue from ticket sales will go into a revolving fund at the Community Foundation, with an eye on maintaining a budget for these events year-to-year.

Capital projects for the SYCA for this year have been pared back, focusing on grant-supported improvements to the audio setup in the auditorium space and fire alarm system upgrades.

### **Doyle Community Center**

The Doyle Community Center Fund is primarily supported by revenue from memberships, as well as court rentals, endowment funding and various other program revenues. Membership revenue was stronger than anticipated in FY 2022-2023 and staff has budgeted for additional growth in FY 2023-2024, up to \$405,000.00. Capital projects for the year include upgraded weight equipment and HVAC improvements. Roof work is anticipated in FY 2024-2025. As part of the budget savings the transfer from General Fund to the Doyle was eliminated for this year.

### **Capital Reserve Fund**

As noted above, contributions to the Capital Reserve Fund were eliminated in FY 2023-2024. The fund is scheduled to make several transfers out, including to the General Fund for downtown parking lots (\$660,000.00), to the Airport Fund (\$78,000.00) for capital projects, to the Doyle Fund (\$55,000.00) and to the Sturges-Young Center for Arts Fund (\$178,000.00). This would reduce the fund to a balance of \$590,561.00 at the end of the fiscal year.

### **Ambulance Fund**

In May of 2022 the City enhanced its Fire Department to provide ambulance services. This effort was undertaken to address decreased service levels, including extended response times, from the private ambulance service the City had previously contracted with. While the new City ambulance service has provided the quality and response times that we expect, it has also operated, as projected, at a loss of around \$300,000.00. In FY 2022-2023 this loss was covered through the use of the Coronavirus State and Local Fiscal Recovery Funds (SLFRF), a part of the American Rescue Plan Act (ARPA). For Fiscal Year 2023-2024 the City has budgeted a transfer from the General Fund of \$312,000.00 for the service.

### **Electric Fund**

The Electric Fund continues to be financially healthy even as it faces new challenges in the industry. Continued significant pushes at the national and state level to transition to renewable energy on ever-faster timelines, along with aging national electric grid infrastructure and a reduction in national base generation resources has created new questions about service provision and electric reliability, along with the potential for increased electric power purchase costs.

As part of efforts to address these various issues, staff has been working on areas such as rate design and capital investment to increase affordability and reliability in the long term. The Commission approved an overall 4.9% increase to electric rates for FY 2023-2024, part of a planned five-year rate track. As part of the reasoning behind this increase, the Electric Department has a planned capital investment of \$38 million dollars in generation resources over the next six years that will increase reliability of the City's system.

Additional notable capital projects for FY 2023-2024 include IT systems improvements, distribution system replacement work, and embankment rehabilitation at the hydro-electric dam.

### **Wastewater Fund**

The Wastewater Fund has made positive strides towards greater fiscal stability in the last several years, with FY 2020-2021 a high-water mark with a \$846,564.00 net income. This was followed by a strong FY 2021-2022, showing a \$737,025.00 net income. The estimated net income for FY 2022-2023 is \$138,871.00, with the budget for FY 2023-2024 a still-positive \$48,024.00. FY 2023-2024 is the final year of a three-year approved rate design, with a modest 2.5% increase in wastewater rates.

Notable capital projects scheduled for FY 2023-2024 include \$2 million for an alternative biosolids strategy to dispose of waste product from the treatment process, \$925,000.00 for sewer improvements as part of the Main St. project, and significant investments in the treatment plant clarifiers.

### **Water Fund**

The Water Fund continues to grapple with the mandate from the Michigan Department of Environment, Great Lakes and Energy (EGLE) regarding lead and copper water service lines. It requires cities to inventory and replace lead services, including the private property owner's service line, and this unfunded mandate has had a substantial impact on rates for the Water Fund. The approved rate design for the water fund is 6.9% for FY 2023-2024, the last year of a three-year rate track previously approved by the Commission.

Notable capital projects scheduled for FY 2023-2024 include annual lead service line replacements (\$250,000.00), a specific lead service line replacement project on N. Clay and N. Park Street

(\$371,000.00), and work on M-66 utilities from US-12 south to Wade St. (\$1.238 million). The M-66 utilities project is work being completed in advance of MDOT road work to M-66.

### **Employee Benefit Fund**

The State of Michigan enacted Public Act 202 in 2017 to promote transparency, identification of potential problems, fiscal health, and an action plan for underfunded plans. For pension plans the underfunded trigger is 60% and for Other Post Employment Benefits (OPEB) plans 40%. The law requires adherence to funding, assumptions and annual reporting. As of the last valuation date of September 30, 2022, the City's pension plan is funded at 85% and the OPEB Plan is funded at 111%. City staff is extremely proud that excellent financial stewardship over time has placed the City in this strong and unique financial position.

## **CLOSING**

Taking over at a City with such a strong history of financial responsibility and stability is both a blessing and a challenge. You are grateful to have a stable base from which to begin, but feel the pressure to continue the good work to keep up the trend. This pressure gets magnified when you face a financial curveball that ensures changes need to be made.

City staff has always done an excellent job during my time here in taking on the challenges that difficult financial times presented; those skills and that mindset are needed once again. This budget outlines the first step in a long path to try and balance the belt-tightening that is now necessary with the investment needed to maintain quality services and continue to invest in future growth and stability. We as a City have met the challenge before and I am confident that we can do so again.

I want to thank the Commission for your time and input into this budget process. It was certainly not an easy one given the new challenges you had to consider and the decisions that had to be made. Long nights and extra meetings were necessary to address all the various moving parts and I certainly appreciate your time and willingness to dig in and do the hard work, as should the citizenry.

A big thanks too to City staff for their time and attention to budget proposals and continued work to consider alternatives to reduce costs as we move through this year. You as a Commission should be proud of the team you have to provide City services to our residents; I certainly am. A very special thanks from me to City Clerk/Treasurer Ken Rhodes and most importantly City Controller/Finance Director Holly Keyser and for their work throughout this process. This budget does not get done without their time and efforts.

Respectfully Submitted,  
CITY OF STURGIS



Andrew Kuk  
City Manager

# CITY OF STURGIS 2023-2024 FISCAL YEAR BUDGET SUMMARY AND APPROPRIATION RESOLUTION

After holding a public hearing on August 9, 2023 and receiving public comment on the 2023-2024 Budget, it is moved by Commissioner XXXX and seconded by Commissioner XXXX that the proposed annual budget for the year 2023-2024 of the City of Sturgis be approved. After holding a public hearing on June 28, 2023, and receiving public comment, the City elected to levy the maximum tax rate authorized after statutory roll-back. The City operating tax rate is set at 11.6818 mils and the City Street and Sidewalk Improvement tax rate is set at 3.0 mils for ad valorem parcels for the 2023-2024 fiscal year, levied in July 2023. This levy is estimated to generate in revenue including a one percent administration fee and will be used to defray the expenditures and meet the liabilities of the City of Sturgis for 2023-2024 fiscal year. City taxes shall be distributed among City funds as set forth below, and total Revenue and Expenditure appropriations shall be approved as presented in this Appropriation Resolution. Furthermore, no transfer between funds shall occur without City Commission approval.

FUND	CONTRIBUTION FROM GENERAL FUND	TOTAL REVENUE & TRANSFERS	TOTAL EXPENDITURES & TRANSFERS	CHANGE IN NET POSITION
<b>General</b>				
<i>Property Taxes</i>		\$3,222,040		
<i>Payment in Lieu of Taxes</i>		\$1,904,380		
<i>Federal Sources</i>		\$2,050,000		
<i>State Sources</i>		\$3,308,072		
<i>Licenses &amp; Permits</i>		\$95,500		
<i>Charges for Services</i>		\$224,500		
<i>Fines and Fees</i>		\$23,000		
<i>Interest Income</i>		\$100,000		
<i>Other Revenue</i>		\$291,000		
<i>Administrative Reimbursement</i>		\$1,299,360		
<i>Contributions From Other Funds</i>		\$660,000		
<i>General Government</i>			\$1,800,460	
<i>Police and Fire</i>			\$5,320,382	
<i>Community Development</i>			\$258,324	
<i>Public Works</i>			\$629,028	
<i>Health and Welfare</i>			\$693,703	
<i>Recreation and Culture</i>			\$686,496	
<i>Debt Service</i>			\$19,440	
<i>Capital Outlay</i>			\$2,699,000	
<i>Contributions to Other Funds</i>			\$1,206,620	
<b>General Fund Budget Totals</b>	-	<b>\$13,177,852</b>	<b>\$13,313,453</b>	<b>(\$135,601)</b>

<b>FUND</b>	<b>CONTRIBUTION FROM GENERAL FUND</b>	<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>CHANGE IN NET POSITION</b>
General	\$0	\$13,177,852	\$13,313,453	(\$135,601)
Street Repair	\$0	\$0	\$0	\$0
Major Streets	\$0	\$1,146,650	\$1,107,850	\$38,800
Local Streets	\$0	\$898,000	\$788,760	\$109,240
Street and SW Improvement	\$0	\$972,800	\$2,217,461	(\$1,244,661)
Cemetery	\$180,000	\$189,835	\$373,358	(\$3,523)
Drug Enforcement	\$0	\$0	\$2,500	(\$2,500)
Downtown Development	\$0	\$160,577	\$158,720	\$1,857
Kirsch Municipal Airport	\$72,000	\$215,905	\$394,772	(\$106,867)
Brownfield Redevelopment	\$0	\$210,143	\$222,634	(\$12,491)
Economic Development Fund	\$0	\$14,500	\$33,000	(\$18,500)
Building Department	\$0	\$70,500	\$182,272	(\$111,772)
Local Development Finance	\$0	\$943,216	\$1,005,000	(\$61,784)
Housing Department	\$69,920	\$100	\$69,880	\$140
Sturges-Young Center for Arts	\$302,700	\$780,400	\$1,156,081	(\$72,981)
Recreation	\$122,400	\$133,400	\$256,690	(\$890)
Doyle Community Center	\$0	\$647,200	\$709,372	(\$62,172)
Opioid Settlement	\$0	\$20,693	\$0	\$20,693
Sturgis Building Authority	\$291,663	\$400,000	\$691,913	(\$250)
Capital Reserve	\$0	\$12,000	\$971,800	(\$959,800)
Capital Project	\$0	\$0	\$201,867	(\$201,867)
Ambulance	\$312,000	\$300,000	\$608,979	\$3,021
Electric	\$85,200	\$27,208,000	\$25,659,323	\$1,633,877
Wastewater	\$62,400	\$3,754,392	\$3,720,526	\$96,266
Water	\$0	\$2,121,784	\$2,081,164	\$40,620
Motor Vehicle	\$0	\$1,471,928	\$1,325,510	\$146,418
Employee Benefit	\$0	\$3,128,100	\$3,130,480	(\$2,380)
Workers Compensation	\$0	\$106,000	\$121,080	(\$15,080)
<b>BUDGET TOTALS</b>	<b><u>\$1,498,283</u></b>	<b><u>\$58,083,975</u></b>	<b><u>\$60,504,445</u></b>	<b><u>(\$922,187)</u></b>

## Debt Summary As of Year End 9/30/2023

FUND SERVICING DEBT	DESCRIPTION OF DEBT	YEARS TO PAY	ORIGINAL ISSUE	OUTSTANDING AS OF 9/30/2023	PAYMENTS: PRINCIPAL 2023-2024	PAYMENTS: INTEREST 2023-2024
<b>Sturgis Building Authority Bonds</b>		(Paid from lease payments received from Sturgis Hospital, Inc.)				
<b>Sturgis Hospital Addition (Limited Tax General Obligation)</b>						
2014	2.00%-4.25%	10	\$9,445,000	\$6,345,000	\$435,000	\$256,663
<b>Downtown Development Authority</b>						
2011	Note Payable-3.29%	4	\$180,000	\$40,469	\$14,177	\$1,119
<b>Brownfield Redevelopment Authority</b>						
<b>Electric Loan MOSO Village</b>						
2015	2.47%	19	\$1,700,000	\$1,348,608	\$109,139	\$0
<b>Water</b>						
<b>DWRF Loan</b>						
2007	2.13%	4	\$1,086,070	\$251,070	\$60,000	\$5,335
<b>Electric Loan Infrastructure</b>						
2021	1.74%	8	\$1,100,000	\$998,336	\$103,432	\$17,361
<b>Multiple</b>		(Paid from Electric, Water, Sewer, General, Doyle, and Auditorium)				
<b>Cap Imp RZEDB</b>						
2010	2.65%	3	\$4,400,000	\$1,020,000	\$330,000	\$27,141
<b>Wastewater</b>						
2007	1.63%	5	\$2,635,587	\$720,587	\$140,000	\$11,710
<b>SRF Loan-non-taxable</b>						
2008	2.25%	6	\$4,742,172	\$1,652,172	\$260,000	\$41,304
<b>SRF Loan-non-taxable</b>						
2013A	2.00%	11	\$2,486,274	\$1,485,919	\$120,000	\$29,718
2013B	2.00%	11	\$476,674	\$251,674	\$20,000	\$6,292
<b>Ambulance</b>						
2022	Installment Purchase	9	\$588,732	\$537,411	\$56,258	\$7,075
2022	Internal Loan	4	\$75,000	\$55,743	\$14,492	\$1,300
<b>Doyle</b>						
2017	Installment Purchase	9	\$237,000	\$156,532	\$15,120	\$4,781
<b>Motor Vehicle</b>						
2016	Installment Purchase	8	\$519,334	\$282,018	\$33,517	\$7,308
2021	Installment Purchase	13	\$1,216,441	\$1,043,281	\$73,987	\$19,396
<b>Total Outstanding Debt</b>				<b>\$16,188,820</b>		
<b>Current Year's Principal Payments</b>					<b>\$1,785,122</b>	
<b>Current Year's Interest Payments</b>						<b>\$436,503</b>
<b>2022-2023 Combined Debt Service</b>						<b>\$2,221,625</b>

## 2023 City of Sturgis Estimated Property Tax Revenues

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUES</b>					
Ad Valorem Parcels	2,447,395	2,693,130	2,581,375	3,168,894	17.7%
Special Act Parcels	53,155	54,810	54,880	101,614	85.4%
Administration Fee	125,439	139,110	133,014	152,357	9.5%
<b>Total Revenues</b>	<b>2,625,989</b>	<b>2,887,050</b>	<b>2,769,269</b>	<b>3,422,865</b>	
<b>EXPENDITURES</b>					
DDA 1 & 2	20,304	24,497	25,347	29,418	20.1%
LDFA 1	139	29,063	29,063	76,226	162.3%
Brownfield Kirsch Industrial	18,101	18,767	18,767	22,229	18.4%
Brownfield ATJ	105	263	122	167	-36.5%
Brownfield MOSO Village	22,878	22,770	22,770	24,080	5.8%
Burr Oak 425	316	353	136	142	-59.8%
Fawn River 425	6,323	6,488	5,528	5,694	-12.2%
Sherman Twp 425	3,903	4,068	4,190	4,568	12.3%
Sturgis Twp 425	12,990	33,053	37,290	32,682	-1.1%
<b>Total Expenditures</b>	<b>85,059</b>	<b>139,322</b>	<b>143,213</b>	<b>195,206</b>	
<b>NET REVENUES</b>	<b>2,540,930</b>	<b>2,747,728</b>	<b>2,626,056</b>	<b>3,227,659</b>	

SEV - \$404,497,900      Taxable Value - \$291,342,639

MILLAGE RATES      City Operating 11.6818 / City Streets 3.0

Revenue raised from 1 Mill = \$279,962

DDA, LDFA, and Brownfield expenses are based on the growth in property values since the creation of the district.

425 expenses are based on agreements between the City and Townships for properties transferred into the City.

# 101 General Fund - Revenue

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Property Taxes	2,428,330	2,599,464	2,599,464	3,049,440	17.3%
Tax Administration Fee	130,464	139,008	139,008	147,600	6.2%
Utility Payment In-Lieu Of Tax	2,652,660	1,889,640	1,889,640	1,882,380	-0.4%
Parcels Payment In Lieu Of Tax	0	22,000	22,000	22,000	0.0%
State Marijuana Tax	56,453	400,000	414,000	400,000	0.0%
Interest - Property Taxes	29,471	24,000	27,000	25,000	4.2%
Business Licenses & Permits	118,200	138,000	86,500	86,500	-37.3%
Federal Grants	645,000	100,000	100,000	2,050,000	1950.0%
State Grants	3,184	3,500	3,500	3,500	0.0%
Local Community Stabilization Authority	1,456,659	1,500,000	1,604,921	1,500,000	0.0%
Revenue Sharing	1,336,708	1,234,708	1,374,823	1,404,572	13.8%
Liquor Licenses	10,295	9,000	9,000	9,000	0.0%
Charges for Services	34,517	19,500	24,500	23,000	17.9%
Rental Registrations	34,525	40,000	40,000	35,000	-12.5%
Rental Inspections	0	0	0	5,000	
Planning/Zoning Fees	0	0	0	2,000	
Park Shelters	2,560	2,000	1,000	2,500	25.0%
Franchise Fees	70,412	75,000	72,000	70,000	-6.7%
Recycling Program	74,016	75,000	75,000	75,000	0.0%
Parks Pay For Play	10,755	12,000	12,000	12,000	0.0%
Fines & Forfeitures	13,197	30,000	20,000	20,000	-33.3%
Civil Infractions	640	3,000	3,000	3,000	0.0%
Interest - Investments	41,403	50,000	320,000	100,000	100.0%
Interest - Special Assessments	750	0	0	0	0.0%
Land Rental	0	0	0	0	0.0%
Contributions - Foundation	17,083	30,000	57,000	30,000	0.0%
Downtown Events DDA	0	0	0	50,000	
School Resource Officer Funding	110,164	80,000	110,000	150,000	87.5%
Miscellaneous	726,761	61,000	61,000	61,000	0.0%
Administrative Reimbursement	1,113,600	1,195,920	1,195,920	1,299,360	8.6%
Contribution from Capital Reserve Fund	0	2,210,000	637,900	660,000	-70.1%
<b>Total Revenue</b>	<b>11,117,807</b>	<b>11,942,740</b>	<b>10,899,176</b>	<b>13,177,852</b>	

## 101 General Fund - Expenditures

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>GENERAL GOVERNMENT</b>					
City Commission	47,434	48,110	49,990	53,030	10.2%
City Manager's Office	315,596	311,330	328,470	335,540	7.8%
Elections	17,436	25,220	15,100	30,120	19.4%
Assessor's Office	71,927	66,840	71,000	70,180	5.0%
City Legal Services	165,774	137,920	148,000	144,820	5.0%
City Controller's Office	550,095	594,910	570,900	620,270	4.3%
City Clerk/Treasurer's Office	274,353	254,300	285,320	275,390	8.3%
Building & Grounds	94,700	103,750	106,120	106,760	2.9%
Information Technology	204,975	142,920	150,000	164,350	15.0%
<b>Total General Government</b>	<b>1,742,290</b>	<b>1,685,300</b>	<b>1,724,900</b>	<b>1,800,460</b>	
<b>POLICE DEPARTMENT</b>					
Wages - Regular	1,713,148	1,650,100	1,695,557	1,732,600	5.0%
Wages - Overtime	93,858	189,040	130,000	198,490	5.0%
Wages - Crossing Guards	37,437	46,300	46,300	48,620	5.0%
Benefits	889,423	864,970	864,970	930,454	7.6%
Training	22,602	35,350	35,350	35,700	1.0%
Training 302 State Funds	1,837	2,020	2,020	2,040	1.0%
Office Expense	13,155	22,220	22,220	22,440	1.0%
Operating Supplies	40,897	51,260	50,760	51,780	1.0%
Professional Services	42,897	65,000	65,000	90,000	38.5%
Communications	16,661	18,990	18,990	19,180	1.0%
Transportation	192,156	201,768	201,768	211,860	5.0%
Printing & Publishing	812	1,520	1,520	1,540	1.3%
Insurance & Audit	29,220	25,250	25,250	25,500	1.0%
Utilities	18,699	23,230	23,230	23,460	1.0%
Repairs & Maintenance	37,186	35,350	35,350	35,700	1.0%
Crime Prevention	0	1,010	1,010	1,020	1.0%
Grant Expenditures	912	2,000	2,000	2,000	0.0%
Debt Service on Bonds	9,034	9,620	9,620	9,720	1.0%
<b>Total Police Department</b>	<b>3,159,934</b>	<b>3,244,998</b>	<b>3,230,915</b>	<b>3,442,104</b>	

## 101 General Fund - Expenditures

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>FIRE DEPARTMENT</b>					
Wages - Regular	817,828	769,530	914,140	970,350	26.1%
Wages - Overtime	34,374	72,550	72,550	76,180	5.0%
Benefits	467,897	386,390	460,040	401,970	4.0%
Training	17,294	20,200	20,200	20,400	1.0%
Office Expense	3,969	10,100	5,000	10,200	1.0%
Operating Supplies	46,582	60,700	60,800	61,210	0.8%
Professional Services	42,526	50,000	50,000	50,000	0.0%
Communications	14,138	16,160	16,160	16,320	1.0%
Transportation	183,336	192,504	192,504	202,128	5.0%
Printing & Publishing	685	3,230	1,000	3,260	0.9%
Insurance & Audit	8,364	6,570	8,600	6,640	1.1%
Utilities	18,699	24,750	20,355	25,000	1.0%
Repairs & Maintenance	25,452	35,350	35,350	35,700	1.0%
Rentals (Hydrant Maintenance)	6,500	6,570	6,570	6,640	1.1%
Grant Expenditures	0	2,000	2,000	2,000	0.0%
Debt Service on Bonds	9,034	9,620	9,620	9,720	1.0%
<b>Total Fire Department</b>	<b>1,696,678</b>	<b>1,666,224</b>	<b>1,874,889</b>	<b>1,897,718</b>	
<b>PROPERTY MAINTENANCE</b>					
Wages	76,090	78,610	78,610	82,540	5.0%
Benefits	44,115	43,850	45,850	48,430	10.4%
Training	0	2,020	2,020	2,040	1.0%
Office Expense	3,789	3,030	4,000	3,060	1.0%
Operating Expense	659	1,010	1,010	1,020	1.0%
Transportation	1,644	1,728	1,728	1,812	4.9%
Premier Property Rebate	50	100	100	100	0.0%
<b>Total Property Maintenance</b>	<b>126,347</b>	<b>130,348</b>	<b>133,318</b>	<b>139,002</b>	
<b>PLANNING &amp; ZONING</b>					
Planning Board	6,336	1,010	1,010	1,020	1.0%
Wages	40,822	41,280	46,000	48,300	17.0%
Benefits	21,439	20,320	26,310	27,270	34.2%
Training	0	2,020	2,020	2,040	1.0%
Office Expense	1,721	2,630	3,000	2,660	1.1%
Operating Expense	1,717	6,160	6,160	6,220	1.0%
Professional Services	4,970	44,440	30,000	30,000	-32.5%
Transportation	1,644	1,728	1,728	1,812	4.9%
<b>Total Planning &amp; Zoning</b>	<b>78,649</b>	<b>119,588</b>	<b>116,228</b>	<b>119,322</b>	

## 101 General Fund - Expenditures

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>BRUSH &amp; LEAF PICKUP</b>					
Wages	72,427	63,650	81,600	85,680	34.6%
Benefits	28,629	27,410	27,410	28,530	4.1%
Operating Expense	25,614	18,180	26,000	18,360	1.0%
Transportation	48,948	51,396	51,396	53,964	5.0%
<b>Total Brush &amp; Leaf Pickup</b>	<b>175,618</b>	<b>160,636</b>	<b>186,406</b>	<b>186,534</b>	
<b>ENGINEERING DEPARTMENT</b>					
Wages	105,341	180,340	110,000	132,000	-26.8%
Benefits	40,810	89,690	49,690	67,330	-24.9%
Office Expense	9,789	9,000	9,000	10,000	11.1%
Professional Services	859	3,030	3,030	3,060	1.0%
Transportation	4,596	4,824	4,824	5,064	5.0%
<b>Total Engineering Department</b>	<b>161,395</b>	<b>286,884</b>	<b>176,544</b>	<b>217,454</b>	
<b>PARKING LOTS</b>					
Wages	7,334	14,750	8,720	15,490	5.0%
Benefits	3,472	9,580	5,420	9,950	3.9%
Transportation	28,476	29,904	29,904	31,404	5.0%
Utilities	1,295	1,520	1,520	1,540	1.3%
Repairs & Maintenance	22,473	25,250	25,250	25,500	1.0%
<b>Total Parking Lots</b>	<b>63,050</b>	<b>81,004</b>	<b>70,814</b>	<b>83,884</b>	
<b>PARKS MAINTENANCE</b>					
Wages - Regular	140,431	179,450	144,600	151,830	-15.4%
Wages - Overtime	11,353	6,370	6,370	6,690	5.0%
Wages - Mowing	37,146	37,550	37,550	39,430	5.0%
Benefits	46,433	69,640	59,640	72,150	3.6%
Office Expense	289	1,110	1,110	1,120	0.9%
Operating Supplies	31,179	20,200	20,200	20,400	1.0%
Professional Services	32,831	15,350	15,350	15,500	1.0%
Communications	630	1,010	1,010	1,020	1.0%
Transportation	71,124	74,676	74,676	87,936	17.8%
Insurance & Audit	1,824	1,310	1,310	1,320	0.8%
Utilities	34,413	30,000	35,000	30,000	0.0%
Repairs & Maintenance	32,909	15,150	15,150	28,300	86.8%
Field Maintenance	10,210	16,670	16,670	16,840	1.0%
<b>Total Parks Maintenance</b>	<b>450,772</b>	<b>468,486</b>	<b>428,636</b>	<b>472,536</b>	

## 101 General Fund - Expenditures

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>OTHER SERVICES</b>					
Street Lighting	60,000	60,600	60,600	63,636	5.0%
Curbside Recycling	77,467	80,800	77,518	77,520	-4.1%
NYE Drain Special Assessment	0	10,000	0	0	-100.0%
Senior Transportation Coupons	500	2,020	2,020	2,040	1.0%
Depot Building	12,567	15,000	42,000	15,000	0.0%
Insurance, Audit, & Other	88,320	60,600	65,500	66,010	8.9%
Emergency Plan	243	2,500	2,500	2,500	0.0%
Grant Writer	17,568	25,000	20,000	25,000	0.0%
Community Information Activities	12,134	56,460	20,000	30,200	-46.5%
Downtown Development Authority	200,000	0	0	50,000	0.0%
Ambulance Subsidy	29,537	0	0	0	0.0%
Library Retiree Health Insurance	15,960	0	0	0	0.0%
Building Authority Transfer for Debt Service	0	0	545,000	291,663	0.0%
State Marijuana Tax Transfer to Building Authority	0	0	0	400,000	
Grant Expense SLFRF (ARPA) Loan to Hospital	645,000	0	0	0	0.0%
Tax Tribunal	9,400	25,250	25,250	25,250	0.0%
<b>Total Other Services</b>	<b>1,168,696</b>	<b>338,230</b>	<b>860,388</b>	<b>1,048,819</b>	
<b>Total Operating Expenses</b>	<b>8,823,429</b>	<b>8,181,698</b>	<b>8,803,038</b>	<b>9,407,833</b>	
<b>CONTRIBUTIONS TO OTHER FUNDS</b>					
Cemetery Fund	175,980	175,980	175,980	180,000	2.3%
Drug Enforcement Fund	0	0	0	0	0.0%
Kirsch Municipal Airport Fund	90,000	90,000	90,000	72,000	-20.0%
Building Fund	0	0	0	0	0.0%
Housing Fund	69,920	69,920	69,920	69,920	0.0%
Sturges-Young Center for the Arts Fund	300,000	300,000	300,000	250,020	-16.7%
SYCA Debt Service	52,680	52,680	52,680	52,680	0.0%
Recreation Fund	122,400	122,400	122,400	122,400	0.0%
Doyle Fund	59,040	47,040	47,040	0	-100.0%
Capital Reserve Fund	1,265,000	520,000	0	0	-100.0%
Ambulance Fund	0	0	0	312,000	0.0%
Electric Fund - For Forestry	80,040	82,440	82,440	85,200	3.3%
Sewer Fund - For Big Hill Treatment	56,700	58,404	58,404	62,400	6.8%
<b>Total Contributions</b>	<b>2,271,760</b>	<b>1,518,864</b>	<b>998,864</b>	<b>1,206,620</b>	
Capital Outlay - Police/Fire	102,038	149,000	149,000	54,000	-63.8%
Capital Outlay - Parks	165,984	92,000	92,000	0	-100.0%
Capital Outlay - Other	130,793	2,245,000	652,900	2,645,000	17.8%
<b>Total Capital Outlay</b>	<b>398,815</b>	<b>2,486,000</b>	<b>893,900</b>	<b>2,699,000</b>	
<b>Total Expenditures</b>	<b>11,494,004</b>	<b>12,186,562</b>	<b>10,695,802</b>	<b>13,313,453</b>	
NET INCOME OR (LOSS)	(376,197)	(243,822)	203,374	(135,601)	
<b>FUND BALANCE</b>	<b>3,010,147</b>	<b>2,766,325</b>	<b>3,213,521</b>	<b>3,077,920</b>	
<i>Percentage of Expenditures</i>	<b>26.19%</b>	<b>22.70%</b>	<b>30.04%</b>	<b>23.12%</b>	

## 201 Street Repair Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Grants	0	0	0	0	0.0%
Miscellaneous	1,926	0	0	0	0.0%
<b>Total Revenue</b>	<b>1,926</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>EXPENDITURES</b>					
Road Construction & Preservation	175,602	26,000	93,830	0	-100.0%
Administrative Reimbursement	0	0	0	0	0.0%
<b>Total Expenditures</b>	<b>175,602</b>	<b>26,000</b>	<b>93,830</b>	<b>0</b>	
<b>NET INCOME OR (LOSS)</b>	<b>(173,676)</b>	<b>(26,000)</b>	<b>(93,830)</b>	<b>0</b>	<b>-100.0%</b>
Contribution from General Fund	0	0	0	0	0.0%
Contribution from Capital Reserve	0	0	0	0	0.0%
Contribution to Street and Sidewalk	0	0	0	0	0.0%
<b>FUND BALANCE</b>	<b>93,830</b>	<b>67,830</b>	<b>0</b>	<b>0</b>	

## 202 Major Street Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
MI Highway Maintenance Contract	48,087	50,000	50,000	50,000	0.0%
MI Grant - R/W Maintenance Act 48		0	0	0	0.0%
MI Weight & Gas Tax Act 51	1,049,525	1,050,000	1,055,000	1,086,650	3.5%
Interest	6,743	5,000	30,000	5,000	0.0%
Miscellaneous	1,200	5,000	5,000	5,000	0.0%
<b>Total Revenue</b>	<b>1,105,555</b>	<b>1,110,000</b>	<b>1,140,000</b>	<b>1,146,650</b>	
<b>EXPENDITURES</b>					
Construction	168	0	0	0	0.0%
Routine Maintenance	583,134	1,035,950	947,850	676,820	-34.7%
Traffic Services	19,941	35,610	35,610	36,540	2.6%
Winter Maintenance	37,801	63,990	63,740	66,060	3.2%
Administration & Engineering	5,852	10,050	10,050	10,100	0.5%
Sweeping & Flushing	9,904	11,460	9,440	9,910	-13.5%
Pavement Marking	0	10,100	10,100	15,000	48.5%
MI Trunkline Maintenance	40,855	56,780	59,560	57,560	1.4%
Transportation	127,452	133,824	133,824	140,520	5.0%
Administrative Reimbursement	82,560	82,920	82,920	91,200	10.0%
Salt Storage Facility	4,140	4,140	4,140	4,140	0.0%
<b>Total Expenditures</b>	<b>911,807</b>	<b>1,444,824</b>	<b>1,357,234</b>	<b>1,107,850</b>	
NET INCOME OR (LOSS)	193,748	(334,824)	(217,234)	38,800	
Contribution from General Fund	0	0	0	0	
Contribution to Local Street Fund	0	0	0	0	
<b>FUND BALANCE</b>	<b>1,787,166</b>	<b>1,452,342</b>	<b>1,569,932</b>	<b>1,608,732</b>	

## 203 Local Street Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
County Road Millage	232,102	260,000	260,000	265,000	1.9%
LCSA	164,638	175,000	175,000	175,000	0.0%
MI Grant - R/W Maintenance Act 48	46,843	47,000	47,000	47,000	0.0%
MI Weight & Gas Tax Act 51	386,587	380,000	390,000	400,000	5.3%
MI Grant - Other	0	307,277	307,277	0	-100.0%
Interest	9,137	5,000	50,000	5,000	0.0%
Miscellaneous (LDFA Stapleton)	504	6,000	306,000	6,000	0.0%
<b>Total Revenue</b>	<b>839,811</b>	<b>1,180,277</b>	<b>1,535,277</b>	<b>898,000</b>	
<b>EXPENDITURES</b>					
Construction	0	0	0	0	0.0%
Routine Maintenance	581,715	1,462,395	1,850,082	578,760	-60.4%
Traffic Services	13,760	12,880	12,880	13,190	2.4%
Winter Maintenance	30,170	58,000	48,000	48,890	-15.7%
Administration & Engineering	5,936	10,900	10,900	10,900	0.0%
Transportation	86,184	90,492	90,492	95,020	5.0%
Administrative Reimbursement	35,400	37,080	37,080	37,200	0.3%
Salt Storage Facility	4,140	4,650	4,650	4,800	3.2%
<b>Total Expenditures</b>	<b>757,305</b>	<b>1,676,397</b>	<b>2,054,084</b>	<b>788,760</b>	
NET INCOME OR (LOSS)	82,506	(496,120)	(518,807)	109,240	
Contribution from General Fund	0	0	0	0	
<b>FUND BALANCE</b>	<b>1,107,894</b>	<b>611,774</b>	<b>589,087</b>	<b>698,327</b>	

## 204 Street and Sidewalk Improvement Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Property Taxes	38,855	750,000	750,000	787,500	5.0%
LCSA	179,327	179,300	177,390	179,300	0.0%
Grants	0	0	0	0	0.0%
Special Assessments	10,063	1,000	1,000	1,000	0.0%
Miscellaneous	3,411	3,700	5,000	5,000	35.1%
<b>Total Revenue</b>	<b>231,656</b>	<b>934,000</b>	<b>933,390</b>	<b>972,800</b>	
<b>EXPENDITURES</b>					
Reconstruction	198,682	2,313,961	971,500	2,117,461	-8.5%
Resurfacing	0	0	0	0	0.0%
Maintenance	1,761	0	0	0	0.0%
Sidewalk Improvements	7,137	5,000	5,000	100,000	1900.0%
<b>Total Expenditures</b>	<b>207,580</b>	<b>2,318,961</b>	<b>976,500</b>	<b>2,217,461</b>	
NET INCOME OR (LOSS)	24,076	(1,384,961)	(43,110)	(1,244,661)	
Contribution from General Fund	0	0	0	0	
Contribution from Capital Reserve	0	184,200	0	0	
Contribution from Street Repair Fund	0	0	0	0	
<b>FUND BALANCE</b>	<b>1,291,210</b>	<b>90,449</b>	<b>1,248,100</b>	<b>3,439</b>	

## 209 Cemetery Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Foundations	11,087	22,000	22,000	22,000	0.0%
Grave Openings	46,510	40,000	45,000	45,000	12.5%
Cemetery Lots	29,768	31,000	31,000	31,000	0.0%
Rent	1,584	1,585	1,585	1,585	0.0%
Miscellaneous	232	250	250	250	0.0%
<b>Total Revenue</b>	<b>89,181</b>	<b>94,835</b>	<b>99,835</b>	<b>99,835</b>	
<b>EXPENDITURES</b>					
Wages - Regular	128,668	154,700	146,000	155,000	0.2%
Wages - Overtime	7,517	6,370	6,370	6,690	5.0%
Wages - Mowing	39,132	35,000	40,000	42,000	20.0%
Benefits	59,221	61,300	62,560	63,680	3.9%
Office Expense	3,037	2,530	2,530	2,560	1.2%
Operating Supplies	6,114	11,110	11,110	11,220	1.0%
Professional Services	0	0	0	0	0.0%
Communications	0	0	0	0	0.0%
Transportation	23,496	24,672	24,672	25,908	5.0%
Insurance & Audit	1,757	1,500	1,750	1,500	0.0%
Utilities	3,908	4,000	4,000	4,000	0.0%
Repair & Maintenance	27,294	4,020	13,000	10,000	148.8%
Capital Outlay	11,258	30,000	30,000	25,000	-16.7%
Administrative Reimbursement	23,160	23,400	23,400	25,800	10.3%
<b>Total Expenditures</b>	<b>334,562</b>	<b>358,602</b>	<b>365,392</b>	<b>373,358</b>	
<b>NET INCOME OR (LOSS)</b>	<b>(245,381)</b>	<b>(263,767)</b>	<b>(265,557)</b>	<b>(273,523)</b>	
Contribution from Capital Reserve	0	0	0	0	
Contribution from Endowment	16,322	80,000	80,000	90,000	
Contribution from General Fund	175,980	175,980	175,980	180,000	
<b>FUND BALANCE</b>	<b>33,528</b>	<b>25,741</b>	<b>23,951</b>	<b>20,428</b>	

## 213 Drug Enforcement Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Drug Forfeitures	0	0	0	0	0.0%
Miscellaneous	63	0	1,125	0	0.0%
<b>Total Revenue</b>	<b>63</b>	<b>0</b>	<b>1,125</b>	<b>0</b>	
<b>EXPENDITURES</b>					
Wages	0	0	0	0	0.0%
Benefits	0	0	0	0	0.0%
Operating Supplies	18,514	12,000	12,000	2,500	-79.2%
State Drug Expenditures	0	0	0	0	0.0%
Drug Enforcement	0	0	0	0	0.0%
Administrative Reimbursement	2,280	0	0	0	0.0%
<b>Total Expenditures</b>	<b>20,794</b>	<b>12,000</b>	<b>12,000</b>	<b>2,500</b>	
NET INCOME OR (LOSS)	(20,731)	(12,000)	(10,875)	(2,500)	
Contribution from General Fund	0	0	0	0	
<b>FUND BALANCE</b>	<b>13,799</b>	<b>1,799</b>	<b>2,924</b>	<b>424</b>	

## 214 Downtown Development Authority

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Tax Increment Financing	48,753	48,753	48,753	60,417	23.9%
Property Taxes (2 mils)	0	0	0	20,000	
State Reimbursement	3,796	3,000	3,900	3,800	26.7%
Interest	156	150	150	160	6.7%
Rentals - Dumpsters	16,035	18,905	18,905	20,400	7.9%
Miscellaneous	39,219	59,500	74,900	55,800	-6.2%
Loan Proceeds	0	0	0	0	0.0%
<b>Total Revenue</b>	<b>107,959</b>	<b>130,308</b>	<b>146,608</b>	<b>160,577</b>	
<b>EXPENDITURES</b>					
Wages	23,306	24,000	24,000	0	-100.0%
Benefits	1,787	1,900	2,400	0	-100.0%
Office Expense	2,003	900	900	900	0.0%
Professional Services	5,850	3,120	3,120	1,620	-48.1%
Communications	988	1,000	1,000	1,000	0.0%
Economic Development	0	0	0	0	0.0%
Printing & Publishing	1,629	1,600	1,600	1,600	0.0%
Promotion & Events	42,565	39,500	43,900	105,000	165.8%
Utilities	746	0	0	0	0.0%
Insurance & Taxes	5,279	5,200	5,200	5,400	3.8%
Rentals	1,800	1,820	1,820	1,800	-1.1%
Miscellaneous	400,000	100	100	100	0.0%
Capital Improvements	0	20,000	32,000	10,000	-50.0%
Debt Service - Streetscape	15,296	15,300	15,300	15,300	0.0%
Dumpsters	13,074	15,000	15,000	16,000	6.7%
<b>Total Expenditures</b>	<b>514,323</b>	<b>129,440</b>	<b>146,340</b>	<b>158,720</b>	
NET INCOME OR (LOSS)	(406,364)	868	268	1,857	
Contribution from General Fund	200,000	0	0	0	
<b>FUND BALANCE</b>	<b>(132,658)</b>	<b>(131,790)</b>	<b>(132,390)</b>	<b>(130,533)</b>	

Note that the deficit fund balance is due to the internal loan (advance) from the Electric Fund.

## 231 Kirsch Municipal Airport Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Grants	13,000	0	13,000	0	0.0%
Fuel Sales	89,696	70,500	85,000	89,000	26.2%
Hangar Rental	28,808	31,375	29,475	31,375	0.0%
Land Rental	12,711	13,830	13,830	13,830	0.0%
Loan Proceeds	0	0	0	0	0.0%
Miscellaneous	3,779	3,300	3,700	3,700	12.1%
<b>Total Revenue</b>	<b>147,994</b>	<b>119,005</b>	<b>145,005</b>	<b>137,905</b>	
<b>EXPENDITURES</b>					
Wages - Regular	2,165	5,250	3,000	5,300	1.0%
Wages - Overtime	1,023	1,080	1,000	1,130	4.6%
Wages - Mowing	13,803	8,630	14,000	14,700	70.3%
Benefits	2,748	4,110	2,900	4,420	7.5%
Office Expense	229	450	450	450	0.0%
Fuel System	84,463	68,000	82,000	85,120	25.2%
Professional Services	15,120	16,670	16,670	16,840	1.0%
Communications	4,705	6,060	5,000	6,120	1.0%
Transportation	29,616	31,092	31,092	32,652	5.0%
Insurance & Audit	5,352	5,050	5,400	5,450	7.9%
Utilities	21,508	20,200	21,000	21,210	5.0%
Repairs & Maintenance	23,270	25,510	79,510	79,520	211.7%
AWOS Maintenance	2,626	3,030	3,000	3,060	1.0%
Miscellaneous	260	1,010	500	1,020	1.0%
Capital Outlay	224,978	161,900	35,000	102,900	-36.4%
Administrative Reimbursement	13,920	12,360	12,360	14,880	20.4%
<b>Total Expenditures</b>	<b>445,786</b>	<b>370,402</b>	<b>312,882</b>	<b>394,772</b>	
NET INCOME OR (LOSS)	(297,792)	(251,397)	(167,877)	(256,867)	
Contribution from (to) Capital Res.	80,000	80,000	80,000	78,000	
Contribution from General Fund	90,000	90,000	90,000	72,000	
<b>FUND BALANCE</b>	<b>149,357</b>	<b>67,960</b>	<b>151,480</b>	<b>44,613</b>	

## 243 Brownfield Redevelopment Authority

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
TIFA Revenue - ATJ	9,964	9,988	9,988	777	-92.2%
TIFA Revenue - Kirsch	94,482	94,687	94,687	103,429	9.2%
TIFA Revenue - Moso	112,169	112,429	112,429	105,937	-5.8%
TIFA Revenue - Root & Branch	0	0	0	0	0.0%
Miscellaneous	0	0	0	0	0.0%
<b>Total Revenue</b>	<b>216,615</b>	<b>217,104</b>	<b>217,104</b>	<b>210,143</b>	
<b>EXPENDITURES</b>					
Community Development ATJ	0	9,988	0	9,988	0.0%
Community Development Kirsch	94,482	94,687	94,687	103,429	0.0%
State Brownfield Capture	3,280	3,280	3,280	3,280	0.0%
Community Development Moso	109,139	112,848	158,988	105,937	-6.1%
Community Development Root & Branch	0	0	0	0	0.0%
Loan Expenditures Kirsch	0	0	0	0	0.0%
<b>Total Expenditures</b>	<b>206,901</b>	<b>220,803</b>	<b>256,955</b>	<b>222,634</b>	
NET INCOME OR (LOSS)	9,714	(3,699)	(39,851)	(12,491)	
Contribution from General Fund	0	0	0	0	
<b>FUND BALANCE</b>	<b>91,603</b>	<b>87,904</b>	<b>51,752</b>	<b>39,261</b>	

The Brownfield Redevelopment Authority (the "Authority") was established pursuant to Act 381 of the Public Acts of 1996, as amended. The purpose of the Authority is to treat and revitalize environmentally distressed brownfield zones. The Authority is financed by the tax increment financing, federal grants, state grants, State loans, and City of Sturgis loans and has named the City of Sturgis as its fiscal agent. Members of the Authority are approved by the City Commission.

## 244 Economic Development Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Grant Revenue	0	0	0	0	0.0%
Land Rental	0	0	14,500	14,500	0.0%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>14,500</b>	<b>14,500</b>	
<b>EXPENDITURES</b>					
Capital Outlay	923,082	250,000	228,784	0	-100.0%
Professional Services	0	50,000	50,000	33,000	-34.0%
<b>Total Expenditures</b>	<b>923,082</b>	<b>300,000</b>	<b>278,784</b>	<b>33,000</b>	
NET INCOME OR (LOSS)	(923,082)	(300,000)	(264,284)	(18,500)	
Contribution from (to) Capital Res.	308,000	300,000	300,000	0	
Contribution from General Fund	0	0	0	0	
<b>FUND BALANCE</b>	<b>539</b>	<b>539</b>	<b>36,255</b>	<b>17,755</b>	

The Economic Development Corporation of the City of Sturgis was established to provide a business-friendly environment as well as access to services and resources to make starting, or expanding a business in the City of Sturgis as positive as possible.

## 249 Building Department Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Building Permits & Fees	222,702	70,000	118,000	70,000	0.0%
Miscellaneous	662	500	1,000	500	0.0%
<b>Total Revenue</b>	<b>223,364</b>	<b>70,500</b>	<b>119,000</b>	<b>70,500</b>	
<b>EXPENDITURES</b>					
Wages	69,687	119,168	90,000	94,500	-20.7%
Benefits	36,867	68,310	50,940	52,470	-23.2%
Training	878	2,120	2,120	2,230	5.2%
Office Expense	6,668	7,070	14,500	7,140	1.0%
Operating Expense	674	1,010	1,010	1,020	1.0%
Professional Services	5,200	15,150	15,150	15,300	1.0%
Transportation	1,644	1,728	1,728	1,812	4.9%
Administrative Reimbursement	6,120	7,320	7,320	7,800	6.6%
<b>Total Expenditures</b>	<b>127,738</b>	<b>221,876</b>	<b>182,768</b>	<b>182,272</b>	
NET INCOME OR (LOSS)	95,626	(151,376)	(63,768)	(111,772)	
Contribution from General Fund	0	0	0	0	
<b>FUND BALANCE</b>	<b>316,592</b>	<b>165,216</b>	<b>252,824</b>	<b>141,052</b>	

The State of Michigan Construction Code Act Number 230 of 1972 Section 22 states: "The legislative body of a governmental subdivision shall only use fees generated under this section for the operation of the enforcing agency or the construction board of appeals, or both, and shall not use the fees for any other purpose."

## 250 Local Development Finance Authority

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
TIFA Revenue	316	181,350	72,785	156,000	-14.0%
Grants	0	0	0	0	0.0%
Local Community Stabilization Authority	55,543	50,000	61,216	61,216	22.4%
Miscellaneous	553	500	500	1,000	100.0%
Proceeds from Loan	0	2,210,000	1,300,000	725,000	-67.2%
<b>Total Revenue</b>	<b>56,412</b>	<b>2,441,850</b>	<b>1,434,501</b>	<b>943,216</b>	
<b>EXPENDITURES</b>					
Professional Services	18,751	0	36,400	50,000	0.0%
Interest Expense	0	0	26,200	54,000	
Principal Payments on Debt	0	0	0	176,000	0.0%
Capital Outlay	0	2,649,500	1,300,000	725,000	-72.6%
<b>Total Expenditures</b>	<b>18,751</b>	<b>2,649,500</b>	<b>1,362,600</b>	<b>1,005,000</b>	
NET INCOME OR (LOSS)	37,661	(207,650)	71,901	(61,784)	
Contribution from General Fund	0	0	0	0	
<b>FUND BALANCE</b>	<b>208,599</b>	<b>949</b>	<b>280,500</b>	<b>218,716</b>	

The Local Development Finance Authority's (the "LDFA") purpose is to finance improvements, through the use of tax increment financing, within the City's borders. The LDFA was established as a tax increment financing (TIF) district in 2008 in accordance with Act 281 of the Public Acts of 1987, as amended. Members of the LDFA are approved by the City Commission.

## 251 Housing Department Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Grants	0	0	0	0	0.0%
Rents	0	0	0	0	0.0%
Sale of Properties	0	0	44,000	0	0.0%
Miscellaneous	129	100	100	100	0.0%
<b>Total Revenue</b>	<b>129</b>	<b>100</b>	<b>44,100</b>	<b>100</b>	
<b>EXPENDITURES</b>					
Wages	159	500	300	500	0.0%
Benefits	54	120	100	120	0.0%
Operating Expense	0	5,000	0	5,000	0.0%
Professional Services	60,554	61,510	61,200	62,130	1.0%
Professional Services - Grant	0	0	0	0	0.0%
Property Maintenance	2,120	4,260	32,815	2,130	-50.0%
Property Acquisition	27,443	0	10,000	0	0.0%
Advertising & Promotion	0	100	0	0	-100.0%
<b>Total Expenditures</b>	<b>90,330</b>	<b>71,490</b>	<b>104,415</b>	<b>69,880</b>	
NET INCOME OR (LOSS)	(90,201)	(71,390)	(60,315)	(69,780)	
Contribution from General Fund	69,920	69,920	69,920	69,920	
<b>FUND BALANCE</b>	<b>26,805</b>	<b>25,335</b>	<b>36,410</b>	<b>36,550</b>	

## 261 Sturges-Young Center for the Arts Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Grants	112,341	35,000	37,400	40,000	14.3%
Charges for Service	510	30,000	2,000	2,000	-93.3%
Food Sales	8,368	10,000	8,160	20,000	100.0%
Liquor Sales	15,116	25,100	21,600	25,100	0.0%
Use & Admission Fees	12,264	50,000	10,000	100,000	100.0%
Fundraising	21,009	24,000	24,969	29,000	20.8%
Box Office	3,833	0	5,000	5,000	
Rental Income	43,031	35,000	53,400	75,000	114.3%
Contributions - Private & Corporate	126,819	230,000	0	275,000	19.6%
Contributions - Memorial Funds	4,200	20,000	20,000	21,000	5.0%
Miscellaneous	16,026	7,700	9,500	9,500	23.4%
<b>Total Revenue</b>	<b>363,517</b>	<b>466,800</b>	<b>192,029</b>	<b>601,600</b>	
<b>EXPENDITURES</b>					
Wages	114,698	198,350	148,840	183,360	-7.6%
Benefits	34,334	76,710	51,914	54,232	-29.3%
Office Expense	5,323	6,000	6,000	6,000	0.0%
Operating Supplies	16,167	15,000	15,000	15,000	0.0%
Liquor Supplies	6,914	7,070	7,070	12,000	69.7%
Food Supplies	4,678	5,000	5,000	10,000	100.0%
Professional Services	31,101	68,000	71,000	72,000	5.9%
Credit Card Fees	3,010	4,500	3,500	3,500	-22.2%
Box Office	1,634	0	2,000	2,000	
Housekeeping	15,246	33,600	22,600	0	-100.0%
Communications	4,340	3,500	4,500	4,600	31.4%
Programs	25,507	50,000	20,000	115,000	130.0%
Fundraising	9,672	7,000	6,600	7,500	7.1%
Printing & Publishing	11,075	16,000	12,000	20,000	25.0%
Insurance & Audit	6,323	5,700	6,500	6,600	15.8%
Utilities	39,500	45,450	41,200	41,610	-8.4%
Repairs & Maintenance	21,914	25,760	25,760	26,020	1.0%
Capital Outlay	437,771	586,160	339,341	446,759	-23.8%
Debt Services - Energy Project	57,685	57,940	57,940	57,940	0.0%
Transfer to Sturgis Foundation	12,475	13,000	0	50,000	284.6%
Administrative Reimbursement	20,400	21,960	21,960	21,960	0.0%
<b>Total Expenditures</b>	<b>879,767</b>	<b>1,246,700</b>	<b>868,725</b>	<b>1,156,081</b>	
NET INCOME OR (LOSS)	(516,250)	(779,900)	(676,696)	(554,481)	
Contribution from (to) Capital Res.	150,000	250,000	250,000	178,800	
Contribution for Debt Service	52,680	52,680	52,680	52,680	
Contribution from General Fund	300,000	300,000	300,000	250,020	
<b>FUND BALANCE</b>	<b>224,525</b>	<b>47,305</b>	<b>150,509</b>	<b>77,528</b>	

## 264 Recreation Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Concession Sales	20,960	30,000	25,000	30,000	0.0%
Advertising	1,000	6,000	1,000	1,000	-83.3%
Adult Fees	29,344	50,000	30,000	45,000	-10.0%
Youth Fees	35,574	38,000	39,000	40,000	5.3%
Contributions - Private	0	2,000	2,000	2,000	0.0%
Contributions - United Way	13,915	15,000	15,000	15,000	0.0%
Miscellaneous	164	400	400	400	0.0%
<b>Total Revenue</b>	<b>100,957</b>	<b>141,400</b>	<b>112,400</b>	<b>133,400</b>	
<b>EXPENDITURES</b>					
Wages	92,437	111,990	113,600	118,830	6.1%
Benefits	33,802	48,920	38,125	40,100	-18.0%
Office Expense	584	810	1,600	1,000	23.5%
Operating Supplies	24,297	32,000	22,000	22,000	-31.3%
Professional Services	13,558	21,000	16,000	17,000	-19.0%
Communications	428	1,500	500	1,500	0.0%
Transportation	9,072	9,528	9,528	0	-100.0%
Programs	8,794	10,000	8,000	9,000	-10.0%
United Way	22,040	21,500	22,000	22,000	2.3%
Printing & Publishing	2,271	2,000	2,000	2,000	0.0%
Insurance & Audit	878	500	900	900	80.0%
Rentals	6,818	8,000	7,000	7,000	-12.5%
Field Maintenance - Spence	0	2,000	0	0	-100.0%
Administrative Reimbursement	15,840	12,960	12,960	15,360	18.5%
<b>Total Expenditures</b>	<b>230,819</b>	<b>282,708</b>	<b>254,213</b>	<b>256,690</b>	
NET INCOME OR (LOSS)	(129,862)	(141,308)	(141,813)	(123,290)	
Contribution from General Fund	122,400	122,400	122,400	122,400	
<b>FUND BALANCE</b>	<b>20,785</b>	<b>1,877</b>	<b>1,372</b>	<b>482</b>	

## 265 Doyle Community Center Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Concession Sales	2,662	2,000	5,000	4,000	100.0%
Programming	16,730	26,000	20,000	26,000	0.0%
Contract Service Fees	17,490	25,000	14,000	25,000	0.0%
Silver Sneakers	3,000	3,000	5,000	12,000	300.0%
Court Rental	42,029	50,000	54,000	51,000	2.0%
Office Rental	2,400	2,400	2,400	2,400	0.0%
Contributions - Private	2,733	6,000	6,000	6,000	0.0%
Contributions - Foundation	19,901	30,000	20,000	20,000	-33.3%
Memberships	384,868	340,000	400,000	405,000	19.1%
Day Passes	32,452	20,000	36,000	35,000	75.0%
Miscellaneous	5,598	3,500	4,300	4,300	22.9%
Interest Rebate	2,134	1,500	1,500	1,500	0.0%
<b>Total Revenue</b>	<b>531,997</b>	<b>509,400</b>	<b>568,200</b>	<b>592,200</b>	
<b>EXPENDITURES</b>					
Wages - Regular	213,499	222,220	229,000	240,780	8.4%
Wages - Overtime	97	200	200	200	0.0%
Benefits	88,836	66,170	94,336	90,980	37.5%
Office Expense	11,994	6,000	11,161	12,000	100.0%
Operating Supplies	23,325	27,500	27,500	30,500	10.9%
Professional Services	9,019	15,000	11,000	15,000	0.0%
Housekeeping	47,928	48,410	48,410	48,890	1.0%
Contract Services	12,655	4,000	14,000	4,000	0.0%
Communications	3,133	2,020	2,020	2,040	1.0%
Transportation	1,644	1,728	1,728	1,812	4.9%
Programs	7,748	9,090	9,090	9,180	1.0%
Silver Sneakers	5,550	4,000	6,000	6,000	50.0%
Printing & Publishing	4,932	10,000	4,700	6,000	-40.0%
Insurance & Audit	7,540	7,300	7,700	7,300	0.0%
Utilities	48,624	50,500	51,000	51,010	1.0%
Repair & Maintenance	32,628	27,210	27,210	27,420	0.8%
Capital Outlay-Facility	247,954	149,000	95,000	95,000	-36.2%
Capital Outlay-Equipment	9,588	0	0	0	0.0%
Debt Service	32,989	33,330	33,330	33,660	1.0%
Administrative Reimbursement	20,400	21,960	21,960	27,600	25.7%
<b>Total Expenditures</b>	<b>830,083</b>	<b>705,638</b>	<b>695,345</b>	<b>709,372</b>	
NET INCOME OR (LOSS)	(298,086)	(196,238)	(127,145)	(117,172)	
Contribution from (to) Capital Res.	232,172	100,000	100,000	55,000	
Contribution from General Fund	59,040	47,040	47,040	0	
<b>FUND BALANCE</b>	<b>113,935</b>	<b>64,737</b>	<b>133,830</b>	<b>71,658</b>	

## 284 Opioid Settlement Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Settlement Income	0	0	20,693	20,693	0.0%
Interest Income	0	0	0	0	0.0%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>20,693</b>	<b>20,693</b>	
<b>EXPENDITURES</b>					
Other	0	0	0	0	0.0%
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>NET INCOME OR (LOSS)</b>					
NET INCOME OR (LOSS)	0	0	20,693	20,693	
Contribution from General Fund	0	0	0	0	
<b>FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>20,693</b>	<b>41,386</b>	

## 303 Sturgis Building Authority

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Lease Income	666,013	679,463	134,481	0	-100.0%
State Marijuana Tax Transfer	0	0	0	400,000	0.0%
Interest Income	0	0	0	0	0.0%
<b>Total Revenue</b>	<b>666,013</b>	<b>679,463</b>	<b>134,481</b>	<b>400,000</b>	
<b>EXPENDITURES</b>					
Debt Service - Principal	385,000	410,000	410,000	435,000	6.1%
Debt Service - Interest	280,513	268,963	268,963	256,663	-4.6%
Other	250	250	250	250	0.0%
<b>Total Expenditures</b>	<b>665,763</b>	<b>679,213</b>	<b>679,213</b>	<b>691,913</b>	
NET INCOME OR (LOSS)	250	250	(544,732)	(291,913)	
Contribution from General Fund	0	0	545,000	291,663	
<b>FUND BALANCE</b>	<b>3,319</b>	<b>3,569</b>	<b>3,587</b>	<b>3,337</b>	

## 401 Capital Reserve Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Interest	33,376	10,000	40,000	12,000	20.0%
<b>Total Revenue</b>	<b>33,376</b>	<b>10,000</b>	<b>40,000</b>	<b>12,000</b>	
<b>EXPENDITURES</b>					
Miscellaneous	0	0	0	0	0.0%
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>NET INCOME OR (LOSS)</b>	<b>33,376</b>	<b>10,000</b>	<b>40,000</b>	<b>12,000</b>	<b>20.0%</b>
Contribution from General Fund	1,265,000	520,000	0	0	-100.0%
Contribution to General Fund	0	(2,210,000)	(637,900)	(660,000)	-70.1%
Contribution to Street and Sidewalk Func	0	(184,200)	0	0	-100.0%
Contribution to Airport Fund	(80,000)	(80,000)	(80,000)	(78,000)	-2.5%
Contribution to Economic Development	(308,000)	(300,000)	(300,000)	0	-100.0%
Contribution to Doyle Fund	(232,172)	(100,000)	(100,000)	(55,000)	-45.0%
Contribution to SYCA Fund	(150,000)	(250,000)	(250,000)	(178,800)	-28.5%
Contribution to Capital Project Fund	0	(1,100,000)	(1,100,000)	0	-100.0%
<b>FUND BALANCE</b>	<b>3,978,261</b>	<b>284,061</b>	<b>1,550,361</b>	<b>590,561</b>	

## 402 Capital Project Fund (Splash Pad and Park Improvements)

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Grants	0	150,000	150,000	0	-100.0%
Contributions - Private	251,167	205,000	205,000	0	-100.0%
Interest	0	0	0	0	0.0%
<b>Total Revenue</b>	<b>251,167</b>	<b>355,000</b>	<b>355,000</b>	<b>0</b>	
<b>EXPENDITURES</b>					
Engineering	79,025	90,470	90,470	1,867	-97.9%
Construction	275	1,534,530	1,334,530	200,000	-87.0%
<b>Total Expenditures</b>	<b>79,300</b>	<b>1,625,000</b>	<b>1,425,000</b>	<b>201,867</b>	
<b>NET INCOME OR (LOSS)</b>	<b>171,867</b>	<b>(1,270,000)</b>	<b>(1,070,000)</b>	<b>(201,867)</b>	
Contribution from General Fund	0	0	0	0	
Contribution to General Fund	0	0	0	0	
Contribution from Capital Reserve Fund	0	1,100,000	1,100,000	0	
<b>FUND BALANCE</b>	<b>171,867</b>	<b>1,867</b>	<b>201,867</b>	<b>0</b>	

## 505 Ambulance Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>OPERATING INCOME</b>					
Charges for Services	273,998	640,000	700,000	750,000	17.2%
Contractual Write-Down	(177,100)	(326,000)	(420,000)	(450,000)	38.0%
<b>Total Operating Income</b>	<b>96,898</b>	<b>314,000</b>	<b>280,000</b>	<b>300,000</b>	
<b>OPERATING EXPENSES</b>					
Wages - Regular	135,303	280,000	290,000	304,500	8.8%
Wages - Overtime	1,911	30,000	24,000	25,200	-16.0%
Benefits	45,580	146,667	110,340	115,240	-21.4%
Training	522	15,000	15,000	15,750	5.0%
Office Expense	215	2,000	2,000	2,020	1.0%
Operating Supplies	32,372	17,000	17,000	17,170	1.0%
Professional Services	2,061	21,980	21,980	22,200	1.0%
Communications	2,307	1,000	1,000	1,010	1.0%
Transportation	0	20,000	20,000	21,000	5.0%
Advertising & Promotion	0	2,000	2,000	2,020	1.0%
Insurance & Audit	0	4,750	1,500	1,520	-68.0%
Repairs & Maintenance	0	0	0	0	0.0%
Grant Expenditures	39,815	0	0	0	0.0%
Depreciation	35,235	58,000	68,029	68,029	17.3%
Administrative Reimbursement	0	0	0	4,320	0.0%
<b>Total Operating Expenses</b>	<b>295,321</b>	<b>598,397</b>	<b>572,849</b>	<b>599,979</b>	
<b>OPERATING INCOME (LOSS)</b>	<b>(198,423)</b>	<b>(284,397)</b>	<b>(292,849)</b>	<b>(299,979)</b>	
<b>NON-OPERATING INCOME (EXPENSE)</b>					
Interest Income	24	0	0	0	0.0%
Other Revenue	0	0	0	0	0.0%
Interest Expense	(5,308)	(3,500)	(9,400)	(9,000)	157.1%
<b>Total Non-Operating Income (Expense)</b>	<b>(5,284)</b>	<b>(3,500)</b>	<b>(9,400)</b>	<b>(9,000)</b>	
<b>NET INCOME (LOSS)</b>	<b>(203,707)</b>	<b>(287,897)</b>	<b>(302,249)</b>	<b>(308,979)</b>	
<b>CAPITAL CONTRIBUTIONS/GRANTS</b>					
Grants	232,160	297,980	303,000	0	-100.0%
Capital Contributions	0	0	0	0	0.0%
<b>Total Capital Contributions/Grants</b>	<b>232,160</b>	<b>297,980</b>	<b>303,000</b>	<b>0</b>	
<b>CONTRIBUTIONS TO (FROM) OTHER FUNDS</b>					
Contribution from General Fund	0	0	0	312,000	
<b>Total Transfers</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>312,000</b>	
<b>CHANGE IN NET ASSETS</b>	<b>28,453</b>	<b>10,083</b>	<b>751</b>	<b>3,021</b>	

## 582 Electric Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>OPERATING INCOME</b>					
Metro Network Revenue	23,602	30,000	22,000	23,000	-23.3%
Power Sales	24,888,422	25,363,000	25,327,600	26,063,000	2.8%
Energy Optimization / Renewable	200,040	198,000	199,500	198,000	0.0%
Miscellaneous	195,832	354,000	359,000	354,000	0.0%
Late Charges	95,780	70,000	80,000	90,000	28.6%
Disconnect / Reconnect Fees	40,600	30,000	40,000	40,000	33.3%
Security/Street Lights Fees	122,320	111,800	111,800	124,000	10.9%
<b>Total Operating Income</b>	<b>25,566,596</b>	<b>26,156,800</b>	<b>26,139,900</b>	<b>26,892,000</b>	
<b>OPERATING EXPENSES</b>					
<b>PURCHASED POWER</b>					
Michigan Public Power Association	13,076,675	12,168,618	13,650,000	12,827,370	5.4%
Electric City Solar	1,209,567	1,315,617	1,357,020	1,245,753	-5.3%
Other Purchased Power	68,890	125,000	44,000	68,422	-45.3%
<b>Total Purchased Power</b>	<b>14,355,132</b>	<b>13,609,235</b>	<b>15,051,020</b>	<b>14,141,545</b>	
<b>GENERAL &amp; ADMINISTRATION</b>					
Wages	472,997	743,200	601,300	715,360	-3.7%
Benefits	229,801	300,140	227,500	309,150	3.0%
Office & Operating Expense	332,899	360,000	360,000	400,000	11.1%
Legal & Accounting	420	5,050	5,050	20,000	296.0%
Geographic Information System	54,431	70,700	70,700	71,410	1.0%
Forestry	180,664	175,000	175,000	225,000	28.6%
Safety Services	72,273	55,980	55,980	64,040	14.4%
Transportation	227,688	239,076	239,076	251,028	5.0%
Energy Optimization / Renewable	269,327	332,290	332,290	335,610	1.0%
Advertising & Promotion	580	2,020	2,020	2,040	1.0%
Community Promotion	55,397	65,650	65,650	66,310	1.0%
Christmas Decorations	18,901	50,500	50,500	51,010	1.0%
Insurance & Audit	117,890	110,000	130,000	131,300	19.4%
Building Maintenance	52,943	88,680	88,680	89,560	1.0%
Miscellaneous	(96,575)	20,000	20,000	20,000	0.0%
Bad Debts	36,347	80,000	80,000	80,000	0.0%
Administrative Reimbursement	466,320	504,960	504,960	536,040	6.2%
<b>Total General &amp; Administration</b>	<b>2,492,303</b>	<b>3,203,246</b>	<b>3,008,706</b>	<b>3,367,858</b>	

## 582 Electric Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>OTHER DEPARTMENTS</b>					
DIESEL PLANT	416,031	610,630	508,350	638,966	4.6%
HYDRO PLANT	360,138	515,560	490,030	542,510	5.2%
SUBSTATION	94,287	139,080	140,510	154,650	11.2%
TRANSMISSION	15,476	31,140	31,380	31,190	0.2%
ACCESS FIBER	1,948	10,000	10,000	10,000	0.0%
TRUNKLINE FIBER	871	2,020	1,000	1,000	-50.5%
DISTRIBUTION	1,994,443	1,756,114	1,968,854	2,079,854	18.4%
TRANSFORMERS	21,511	70,700	70,700	56,410	-20.2%
SECONDARY	36,288	42,560	41,430	44,460	4.5%
STREET LIGHTING	100,290	145,820	153,040	121,970	-16.4%
ECONOMIC DEVELOPMENT	187,317	201,370	197,530	218,930	8.7%
METRO AREA NETWORK	18,725	27,120	27,120	29,390	8.4%
METER	480,492	349,290	389,158	426,200	22.0%
MAINTENANCE BUILDING	212,019	266,590	279,270	245,180	-8.0%
WEST STREET PROPERTIES	28,007	25,710	25,710	26,190	1.9%
DEPRECIATION	1,856,613	1,920,000	1,920,000	1,920,000	0.0%
IN-LIEU TAX PAYMENTS	2,295,420	1,531,140	1,531,140	1,541,820	0.7%
<b>Total Other Departments</b>	<b>8,119,876</b>	<b>7,644,844</b>	<b>7,785,222</b>	<b>8,088,720</b>	
<b>Total Operating Expenses</b>	<b>24,967,311</b>	<b>24,457,325</b>	<b>25,844,948</b>	<b>25,598,123</b>	
<b>OPERATING INCOME (LOSS)</b>	<b>599,285</b>	<b>1,699,475</b>	<b>294,952</b>	<b>1,293,877</b>	
<b>NON-OPERATING INCOME (EXPENSE)</b>					
Investment Income (Loss)	(397,314)	20,000	553,800	200,000	900.0%
Rent	197,115	74,000	116,600	116,000	56.8%
Interest Expense	(51,613)	(61,200)	(61,200)	(61,200)	0.0%
<b>Total Non-Operating (Expense)</b>	<b>(251,812)</b>	<b>32,800</b>	<b>609,200</b>	<b>254,800</b>	
<b>NET INCOME (LOSS)</b>	<b>347,473</b>	<b>1,732,275</b>	<b>904,152</b>	<b>1,548,677</b>	
<b>CAPITAL CONTRIBUTIONS/GRANTS</b>					
Grants	250,000	0	0	0	0.0%
Capital Contributions	0	0	0	0	0.0%
<b>Total Capital Contributions/Grants</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>CONTRIBUTIONS TO (FROM) OTHER FUNDS</b>					
Contribution from General Fund	80,040	82,440	82,440	85,200	3.3%
<b>Total Transfers</b>	<b>80,040</b>	<b>82,440</b>	<b>82,440</b>	<b>85,200</b>	
<b>CHANGE IN NET ASSETS</b>	<b>677,513</b>	<b>1,814,715</b>	<b>986,592</b>	<b>1,633,877</b>	

## 590 Wastewater Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>OPERATING INCOME</b>					
Commodity Charges	2,162,819	2,274,000	2,232,840	2,255,170	-0.8%
Customer Charges	1,314,121	1,349,000	1,383,737	1,397,580	3.6%
<b>Total Operating Income</b>	<b>3,476,940</b>	<b>3,623,000</b>	<b>3,616,577</b>	<b>3,652,750</b>	
<b>OPERATING EXPENSES</b>					
<b>SYSTEM &amp; ADMINISTRATION</b>					
Wages - Regular	25,424	25,760	29,330	30,800	19.6%
Wages - Mowing	23	0	0	0	0.0%
Benefits	18,023	13,370	17,270	17,900	33.9%
Office Expense	31,359	30,300	30,000	30,600	1.0%
Professional Services	4,140	62,500	50,000	63,130	1.0%
Solids Disposal	1,089	4,000	3,850	4,000	0.0%
Safety Services	0	1,200	1,000	6,000	400.0%
Transportation	62,184	65,292	65,292	68,556	5.0%
Insurance & Audit	40,748	45,000	50,000	45,000	0.0%
Sewer Cleaning	33,780	21,000	82,000	21,000	0.0%
Repairs & Maintenance	46,268	70,000	65,900	79,000	12.9%
Sewer Backup Reimbursement	0	10,000	5,000	10,000	0.0%
Lift Stations	94,781	150,000	110,000	130,000	-13.3%
Big Hill Treatment System	81,115	180,000	178,000	180,000	0.0%
Meter Maintenance	0	15,000	15,000	15,000	0.0%
Change in Net Pension Asset	0	5,000	0	0	-100.0%
Administrative Reimbursement	188,040	207,840	207,840	229,680	10.5%
<b>Total System &amp; Administration</b>	<b>626,974</b>	<b>906,262</b>	<b>910,482</b>	<b>930,666</b>	
<b>WASTEWATER TREATMENT PLANT</b>					
Wages - Regular	334,507	392,460	342,190	452,080	15.2%
Wages - Overtime	6,153	4,710	4,570	4,950	5.1%
Wages - Mowing	0	0	0	0	0.0%
Benefits	179,958	206,750	166,570	223,470	8.1%
Training	5,505	9,000	12,000	11,000	22.2%
Office Expense	13,490	14,000	14,500	15,000	7.1%
Operating Supplies	13,561	20,000	18,000	20,000	0.0%
Chemicals	35,159	53,000	51,000	53,000	0.0%
Professional Services	23,042	60,000	58,000	60,000	0.0%
Solids Disposal	70,668	201,000	201,000	135,000	-32.8%
Safety Services	9,499	12,000	11,500	12,000	0.0%
Transportation	11,724	12,000	11,724	12,000	0.0%
Industrial Pretreatment Program	13,060	14,000	14,000	18,000	28.6%
Utilities	105,259	120,000	115,650	120,000	0.0%
Repairs & Maintenance	84,739	140,000	130,000	140,000	0.0%
<b>Total Wastewater Treatment Plant</b>	<b>906,324</b>	<b>1,258,920</b>	<b>1,150,704</b>	<b>1,276,500</b>	

## 590 Wastewater Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>OTHER OPERATING EXPENSES</b>					
Depreciation	982,761	1,177,600	1,177,600	1,177,600	0.0%
In-Lieu Tax Payments	241,440	238,920	238,920	219,960	-7.9%
<b>Total Other Operating Expenses</b>	<b>1,224,201</b>	<b>1,416,520</b>	<b>1,416,520</b>	<b>1,397,560</b>	
<b>Total Operating Expenses</b>	<b>2,757,499</b>	<b>3,581,702</b>	<b>3,477,706</b>	<b>3,604,726</b>	
<b>OPERATING INCOME (LOSS)</b>	<b>719,441</b>	<b>41,298</b>	<b>138,871</b>	<b>48,024</b>	
<b>NON-OPERATING INCOME (EXPENSE)</b>					
Investment Income (Loss)	47,711	48,000	68,293	68,970	43.7%
Rent	1,592	1,592	1,592	1,592	0.0%
Other Revenue	83,065	27,000	31,390	31,080	15.1%
Interest Expense	(114,784)	(115,800)	(115,800)	(115,800)	0.0%
<b>Total Non-Operating Income (Expense)</b>	<b>17,584</b>	<b>(39,208)</b>	<b>(14,525)</b>	<b>(14,158)</b>	
<b>NET INCOME (LOSS)</b>	<b>737,025</b>	<b>2,090</b>	<b>124,346</b>	<b>33,866</b>	
<b>CAPITAL CONTRIBUTIONS/GRANTS</b>					
Grants	0	0	0	0	0.0%
Capital Contributions	0	0	0	0	0.0%
<b>Total Capital Contributions/Grants</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>CONTRIBUTIONS TO (FROM) OTHER FUNDS</b>					
Contribution from General Fund	56,700	58,404	58,404	62,400	6.8%
Contribution from Capital Reserve Fund	0	0	0	0	0.0%
<b>Total Transfers</b>	<b>56,700</b>	<b>58,404</b>	<b>58,404</b>	<b>62,400</b>	
<b>CHANGE IN NET ASSETS</b>	<b>793,725</b>	<b>60,494</b>	<b>182,750</b>	<b>96,266</b>	

## 591 Water Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>OPERATING INCOME</b>					
Commodity Charges	832,199	790,000	871,830	931,986	18.0%
Meters & Taps	97,307	10,000	32,724	10,000	0.0%
Customer Charges	1,050,373	1,043,879	1,096,133	1,134,498	8.7%
Disconnect / Reconnect Fees	2,480	5,000	5,000	5,000	0.0%
<b>Total Operating Income</b>	<b>1,982,359</b>	<b>1,848,879</b>	<b>2,005,687</b>	<b>2,081,484</b>	

### OPERATING EXPENSES

#### GENERAL

Wages - Regular	97,353	143,040	143,040	150,190	5.0%
Wages - Overtime	12,795	10,000	10,000	10,000	0.0%
Benefits	52,577	59,100	59,100	61,340	3.8%
Training	1,435	3,180	3,180	6,000	88.7%
Office Expense	32,670	40,400	40,400	40,800	1.0%
Insurance & Audit	21,052	20,000	24,000	24,240	21.2%
Miscellaneous	6,015	6,060	6,020	6,120	1.0%
Administrative Reimbursement	183,120	204,600	204,600	221,640	8.3%
<b>Total General</b>	<b>407,017</b>	<b>486,380</b>	<b>490,340</b>	<b>520,330</b>	

#### MATERIAL & MAINTENANCE

Well Material & Pumping	109,654	121,200	121,200	122,410	1.0%
Chemicals	32,501	35,350	35,350	35,700	1.0%
Professional Services	90,123	295,700	295,700	118,660	-59.9%
Transportation	133,248	139,908	139,908	146,904	5.0%
Repairs & Maintenance	8,513	10,100	10,100	10,200	1.0%
Building Structure Maintenance	0	5,050	5,050	5,100	1.0%
Water Tank Maintenance	0	10,100	10,100	10,200	1.0%
Fire Hydrants	18,608	25,250	25,250	25,500	1.0%
Distribution Maintenance	414,316	413,500	413,500	477,640	15.5%
Meter Maintenance	16,589	10,100	10,100	10,200	1.0%
<b>Total Material &amp; Maintenance</b>	<b>823,552</b>	<b>1,066,258</b>	<b>1,066,258</b>	<b>962,514</b>	

## 591 Water Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>OTHER OPERATING EXPENSES</b>					
Depreciation	498,441	438,340	438,340	442,720	1.0%
In-Lieu Tax Payments	115,800	119,580	119,580	120,600	0.9%
<b>Total Other Operating Expenses</b>	<b>614,241</b>	<b>557,920</b>	<b>557,920</b>	<b>563,320</b>	
<b>Total Operating Expenses</b>	<b>1,844,810</b>	<b>2,110,558</b>	<b>2,114,518</b>	<b>2,046,164</b>	
<b>OPERATING INCOME (LOSS)</b>	<b>137,549</b>	<b>(261,680)</b>	<b>(108,831)</b>	<b>35,320</b>	
<b>NON-OPERATING INCOME (EXPENSE)</b>					
Interest Income	14,958	10,000	19,277	15,000	50.0%
Rent	2,410	2,300	2,300	2,300	0.0%
Other Revenue	10,508	13,000	13,300	13,000	0.0%
Interest Expense	(34,877)	(18,000)	(30,000)	(35,000)	94.4%
<b>Total Non-Operating Income (Expense)</b>	<b>(7,001)</b>	<b>7,300</b>	<b>4,877</b>	<b>(4,700)</b>	
<b>NET INCOME (LOSS)</b>	<b>130,548</b>	<b>(254,380)</b>	<b>(103,954)</b>	<b>30,620</b>	
<b>CAPITAL CONTRIBUTIONS/GRANTS</b>					
Grants	0	200,000	200,000	10,000	-95.0%
Capital Contributions	0	0	0	0	0.0%
<b>Total Capital Contributions/Grants</b>	<b>0</b>	<b>200,000</b>	<b>200,000</b>	<b>10,000</b>	
<b>CHANGE IN NET ASSETS</b>	<b>130,548</b>	<b>(54,380)</b>	<b>96,046</b>	<b>40,620</b>	

## 661 Motor Vehicle Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Equipment Rental	1,267,048	1,325,646	1,325,646	1,391,928	5.0%
Sale of Fixed Assets	36,900	50,000	65,000	50,000	0.0%
Miscellaneous Income	128,314	5,000	10,000	10,000	100.0%
Interest	12,892	10,000	20,000	20,000	100.0%
<b>Total Revenue</b>	<b>1,445,154</b>	<b>1,390,646</b>	<b>1,420,646</b>	<b>1,471,928</b>	
<b>EXPENDITURES</b>					
Wages - Regular	66,367	66,220	66,220	69,530	5.0%
Wages - Overtime	1,510	1,080	1,080	1,130	4.6%
Benefits	28,611	21,580	27,780	28,890	33.9%
Operating Supplies	33,938	32,000	42,000	32,320	1.0%
Lease Expense	21,060	21,270	21,270	21,480	1.0%
Repair Parts	80,171	65,650	70,000	70,700	7.7%
Professional Services	2,223	3,000	3,000	3,030	1.0%
Fuel	239,374	200,000	215,000	217,150	8.6%
Insurance & Audit	53,013	50,500	54,000	54,540	8.0%
Repair & Maintenance Services	185,769	171,700	204,000	206,040	20.0%
Depreciation	499,887	545,880	545,880	551,340	1.0%
Interest Expense	33,215	12,120	30,500	36,000	197.0%
Administrative Reimbursement	33,600	31,200	31,200	33,360	6.9%
<b>Total Expenditures</b>	<b>1,278,738</b>	<b>1,222,200</b>	<b>1,311,930</b>	<b>1,325,510</b>	
NET INCOME OR (LOSS)	166,416	168,446	108,716	146,418	
<b>NET POSITION</b>	<b>3,118,470</b>	<b>3,286,916</b>	<b>3,227,186</b>	<b>3,373,604</b>	

## 677 Employee Benefit Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Employer Premiums - Active	1,700,939	1,500,000	1,790,700	1,844,400	23.0%
Employer Premiums - Retiree	441,623	600,000	600,000	600,000	0.0%
Employer 125 Plan Contributions	3,832	6,000	6,000	6,000	0.0%
Premium Contributions - Active	96,834	85,000	96,000	100,000	17.6%
Premium Contributions - Retiree	97,107	90,000	96,000	100,000	11.1%
Employee 125 Plan Contributions	12,466	8,000	15,600	16,100	101.3%
Employee Voluntary Benefits	16,712	12,000	18,500	19,100	59.2%
Interest	976	500	1,500	2,000	300.0%
Stop Loss Reimbursement	333,021	200,000	300,000	300,000	50.0%
Miscellaneous	87,776	60,500	90,500	90,500	49.6%
<b>Total Revenue</b>	<b>2,791,286</b>	<b>2,562,000</b>	<b>3,014,800</b>	<b>3,078,100</b>	
<b>EXPENDITURES</b>					
Dental & Vision Claims	102,764	95,950	110,000	113,300	18.1%
Flexible Spending Claims	12,981	9,090	15,000	15,500	70.5%
Retiree Insurance	545,422	777,700	550,000	566,500	-27.2%
Employee Health Insurance	1,689,989	1,350,980	1,870,000	1,926,100	42.6%
Employee Life & Disability	43,064	46,460	45,000	46,920	1.0%
Employee Prescription	362,031	283,870	375,000	386,300	36.1%
Voluntary Benefits	17,828	12,000	18,500	19,100	59.2%
ACA Fees	822	1,010	1,010	1,020	1.0%
Professional Services	24,005	25,250	25,250	25,500	1.0%
Miscellaneous	568	2,020	2,020	2,040	1.0%
Administrative Reimbursement	21,240	25,440	25,440	28,200	10.8%
<b>Total Expenditures</b>	<b>2,820,714</b>	<b>2,629,770</b>	<b>3,037,220</b>	<b>3,130,480</b>	
NET INCOME OR (LOSS)	(29,428)	(67,770)	(22,420)	(52,380)	
Contribution from Workers Comp Fund	50,000	50,000	50,000	0	
<b>NET POSITION</b>	<b>376,869</b>	<b>359,099</b>	<b>404,449</b>	<b>352,069</b>	

## 703 Workers Compensation Fund

	Actual 9/30/2022	Budget 9/30/2023	Estimated 9/30/2023	Budget 9/30/2024	Increase or Decrease
<b>REVENUE</b>					
Charges to Other Funds	100,450	100,000	105,000	105,000	5.0%
Interest	237	1,000	250	1,000	0.0%
Refunds & Rebates	0	0	0	0	0.0%
<b>Total Revenue</b>	<b>100,687</b>	<b>101,000</b>	<b>105,250</b>	<b>106,000</b>	
<b>EXPENDITURES</b>					
Claims Paid	0	0	0	0	0.0%
Professional Services	0	0	0	0	0.0%
State Admin Fee	0	0	0	0	0.0%
Insurance & Audit	110,994	120,000	120,000	120,000	0.0%
Administrative Reimbursement	1,200	1,200	1,200	1,080	-10.0%
<b>Total Expenditures</b>	<b>112,194</b>	<b>121,200</b>	<b>121,200</b>	<b>121,080</b>	
NET INCOME OR (LOSS)	(11,507)	(20,200)	(15,950)	(15,080)	
Contribution to Employee Benefit Fund	(50,000)	(50,000)	(50,000)	0	
<b>NET POSITION</b>	<b>121,094</b>	<b>50,894</b>	<b>55,144</b>	<b>40,064</b>	

**CITY OF STURGIS  
2023 - 2024  
CURRENT UTILITY RATES**

**CITY OF STURGIS**  
**ELECTRIC DEPARTMENT**  
**Rates effective for all billings beginning October 1**

**Current Rates**

Customer Class	Energy Waste Reduction Surcharge	Service Charge	2023	
			Demand Charge per kW	Energy Charge per kWh
Residential Service - Rate A	\$0.00091 / kWh	\$ 18.25	\$ 2.95	\$ 0.08350
Residential Rural Service - Rate B	\$0.00091 / kWh	\$ 25.00	\$ 2.95	\$ 0.09270
General Service - Rate C	\$3.67 / meter	\$ 37.75	\$ 7.15	\$ 0.12220
Commerical & Industrial - Rate D	\$36.62/meter	\$ 150.00	\$ 19.95	\$ 0.06464
Commerical & Industrial - Rate D Time of Use	\$36.62/meter	\$ 177.00	\$ 12.30	
Energy - On Peak kWh				\$ 0.08400
Energy - Off Peak kWh				\$ 0.04000
Energy - Critical Peak kWh				\$ 0.15400
Primary Power Service - Rate PP	\$478.44/meter	\$ 400.00	\$ 20.20	\$ 0.05870
Primary Power Service - Rate PP Time of Use	\$478.44/meter	\$ 650.00	\$ 12.90	
Demand Charge per kW				
Energy - On Peak kWh				\$ 0.08400
Energy - Off Peak kWh				\$ 0.04000
Energy - Critical Peak kWh				\$ 0.15400
PCAF Base Included in Rates				\$ 0.0660
Projected Average PCAF				\$ 0.0064

*The rates specified above shall include a Power Cost Adjustment Factor as detailed in Schedule PCAF-1*

Security Lights	Cost per Month	Cost per Month
100 W High Pressure Sodium (HPS)		\$ 11.20
39 W LED Security Light		\$ 4.31
91 W LED Street Light		\$ 7.75
175 W Mercury (Obsolete)		\$ 14.96
250 W HPS - Wood Pole - OH Wiring		\$ 18.36
250 W HPS - Decorative Pole - UG Wiring		\$ 28.86
133 W LED Street Light		\$ 9.75
400 W Mercury - Wood Pole - OH Wiring		\$ 24.96
400 W Mercury - Decorative Pole - UG Wiring		\$ 39.11
250 W HPS / 2 lamps - Wood Pole		\$ 22.47
250 W HPS / 2 lamps - Decorative Pole		\$ 35.38

**CITY OF STURGIS**  
**WASTEWATER DEPARTMENT**  
**Rates effective for all billings beginning October 1**  
**Current Rates**

	2021	2022	2023
<b>Commodity Charge per 1000 Gallons</b>			
	\$ 5.15	\$ 5.20	\$ 5.20
Rate Increase	0.0%	2.5%	2.5%
<b>Meter Size and Classification</b>	<b>Customer Charge</b>		
5/8 - Inside	\$ 18.00	\$ 18.00	\$ 18.75
3/4 - Inside	\$ 25.25	\$ 27.00	\$ 28.50
1 - Inside	\$ 37.25	\$ 41.00	\$ 43.50
1.5 - Inside	\$ 52.50	\$ 57.75	\$ 63.50
2 - Inside	\$ 107.00	\$ 117.75	\$ 129.50
3 - Inside	\$ 157.75	\$ 173.50	\$ 191.00
4 - Inside	\$ 226.00	\$ 248.50	\$ 274.00
6 - Inside	\$ 436.00	\$ 479.50	\$ 528.00
8 - Inside	\$ 710.00	\$ 781.00	\$ 860.00
Flat Charged - Inside	\$ 55.40	\$ 59.20	\$ 61.70
5/8 - Rural	\$ 23.50	\$ 23.50	\$ 24.75
3/4 - Rural	\$ 34.00	\$ 37.50	\$ 39.25
1 - Rural	\$ 52.50	\$ 57.75	\$ 60.50
1.5 - Rural	\$ 73.25	\$ 80.50	\$ 88.50
2 - Rural	\$ 148.00	\$ 162.75	\$ 179.00
3 - Rural	\$ 222.00	\$ 244.25	\$ 269.00
4 - Rural	\$ 319.75	\$ 351.75	\$ 388.00
6 - Rural	\$ 633.25	\$ 696.50	\$ 767.00
8 - Rural	\$ 1,040.25	\$ 1,144.25	\$ 1,260.00
Flat Charged - Rural	\$ 65.03	\$ 70.75	\$ 73.50

**Surcharges for Wastewater in excess of Domestic Strength**

**Rates per Pound**

BOD	\$ 0.93	\$ 0.95	\$ 0.97
Total Suspended Solids	\$ 0.59	\$ 0.60	\$ 0.62
Total Phosphorus	\$ 2.57	\$ 2.63	\$ 2.70
Nitrates	\$ 0.75	\$ 0.77	\$ 0.79

**CITY OF STURGIS  
WATER DEPARTMENT**

**Rates effective for all billings beginning October 1  
Current Rates**

	2021	2022	2023
<b>Commodity Charge per 1000 Gallons</b>			
0 - 50,000 Gallons - Inside	\$ 2.50	\$ 2.72	\$ 2.97
Over 50,000 Gallons - Inside	\$ 2.15	\$ 2.37	\$ 2.62
0 - 50,000 Gallons - Rural	\$ 5.00	\$ 5.44	\$ 5.94
Over 50,000 Gallons - Rural	\$ 4.30	\$ 4.74	\$ 5.24
Rate Increase	6.9%	6.9%	6.9%
<b>Meter Size and Classification</b>	<b>Customer Charge</b>		
5/8 - Inside	\$ 14.50	\$ 15.75	\$ 17.00
3/4 - Inside	\$ 20.25	\$ 20.75	\$ 21.25
1 - Inside	\$ 34.25	\$ 36.00	\$ 37.75
1.5 - Inside	\$ 67.00	\$ 67.75	\$ 68.50
2 - Inside	\$ 108.00	\$ 109.50	\$ 111.00
3 - Inside	\$ 213.00	\$ 213.00	\$ 213.00
4 - Inside	\$ 329.00	\$ 329.00	\$ 329.00
6 - Inside	\$ 664.00	\$ 664.00	\$ 664.00
8 - Inside	\$ 1,011.50	\$ 1,011.50	\$ 1,011.50
Flat Charged - Inside	\$ 51.75	\$ 55.04	\$ 58.54
5/8 - Rural	\$ 14.50	\$ 15.75	\$ 17.00
3/4 - Rural	\$ 20.25	\$ 20.75	\$ 21.25
1 - Rural	\$ 34.25	\$ 36.00	\$ 37.75
1.5 - Rural	\$ 67.00	\$ 67.25	\$ 68.50
2 - Rural	\$ 108.00	\$ 109.50	\$ 111.00
3 - Rural	\$ 213.00	\$ 213.00	\$ 213.00
4 - Rural	\$ 329.00	\$ 329.00	\$ 329.00
6 - Rural	\$ 664.00	\$ 664.00	\$ 664.00
8 - Rural	\$ 1,011.50	\$ 1,011.50	\$ 1,011.50
Flat Charged - Rural	\$ 103.50	\$ 110.08	\$ 117.08

**CITY OF STURGIS  
2023 - 2024  
CAPITAL AND EXTRAORDINARY EXPENSES**

## CITY OF STURGIS CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2024	FYE 2025	FYE 2026	FYE 2027	FYE 2028	FYE 2029
<b>101 General</b>	<b>2,699,000</b>	<b>6,329,000</b>	<b>984,000</b>	<b>104,000</b>	<b>90,000</b>	
<b>Big Hill</b>	<b>20,000</b>					
Big Hill Clear Span Building for Sand Storage	20,000					
<b>City Hall</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>			
Computer Equipment	15,000	15,000	15,000			
<b>Downtown</b>	<b>2,610,000</b>		<b>720,000</b>			
Parking Lots	2,610,000		720,000			
<b>Parks</b>		<b>870,000</b>	<b>220,000</b>			
Pickle Ball Courts		350,000				
Railroad Trail Project		500,000				
Shelters and Playgrounds		10,000	220,000			
Spence Concession Stand Equipment		10,000				
<b>Police/Fire-Building CURRENT</b>		<b>335,000</b>		<b>75,000</b>	<b>60,000</b>	
Apparatus Bay Floor					60,000	
Keyless Entry Inside (12)		60,000				
PD/FD Boiler Replacement		100,000				
PD/FD Flooring - Basement Flooring		25,000				
PD/FD New Exterior Door		50,000				
PD/FD Window Replacement				75,000		
Replace Truck exhaust ventilation		100,000				
<b>Police/Fire-Building POSSIBLE NEW</b>		<b>5,000,000</b>				
New Building Conversion		5,000,000				
<b>Police/Fire-Other</b>	<b>54,000</b>	<b>109,000</b>	<b>29,000</b>	<b>29,000</b>	<b>30,000</b>	
Copy Machine		10,000				
Extrification Tools	25,000	25,000				
Radio Tower Repair and Paint		25,000				
SCBA	15,000	15,000	15,000	15,000	15,000	15,000
Security Cameras		20,000				
Turnout gear replacements	14,000	14,000	14,000	14,000	15,000	15,000

## CITY OF STURGIS CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2024	FYE 2025	FYE 2026	FYE 2027	FYE 2028	FYE 2029
<b>202 Major Street Streets</b>	215,000	585,000	75,000	200,000	75,000	200,000
N. Centerville (US-12 to Haines Blvd.)	215,000	585,000	75,000	200,000	75,000	200,000
Storm Sewer Cleaning	100,000					
Street Improvements Resurfacing	15,000	135,000		200,000		200,000
Street Improvements Surface Maintenance	100,000		75,000		75,000	
<b>203 Local Street</b>	<b>230,000</b>	<b>420,000</b>	<b>450,000</b>	<b>50,000</b>	<b>50,000</b>	
<b>Public Services Utility Building (PSUB)</b>			<b>400,000</b>			
Street Sweeping-Drying Bed (40'* 80')			400,000			
<b>Streets</b>	<b>230,000</b>	<b>420,000</b>	<b>50,000</b>		<b>50,000</b>	
Storm Sewer Cleaning	100,000					
Street Improvements Resurfacing	30,000	420,000				
Street Improvements Surface Maintenance	100,000		50,000		50,000	
<b>204 Street &amp; Sidewalk Improvement Streets</b>	<b>2,217,461</b>	<b>1,024,400</b>	<b>2,021,211</b>	<b>50,000</b>	<b>800,000</b>	<b>800,000</b>
E. Hatch from Prospect to Lakeview	100,000	892,400				
Main St. (Clay to George)	445,000					
N. Franks Av Extension Construction (Small Urban)	330,000					
S. Lakeview (US-12 to Mechanic)		132,000	2,021,211			
St. Joseph from N. Centerville to Nottawa	1,242,461					
Street Improvements Sidewalks	100,000				50,000	
Wenzel M66 to Jefferson RRXC					800,000	
<b>209 Cemetery Cemetery</b>	<b>25,000</b>	<b>15,000</b>	<b>615,000</b>			
Foundation Ribbons-Oak Lawn	25,000	15,000	615,000			
Foundation Ribbons-SMG	25,000					
Maintenance Barn @ Memorial Gardens Location		15,000	15,000			
Memorial Gardens-road improvements			500,000			
			100,000			

## CITY OF STURGIS CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2024	FYE 2025	FYE 2026	FYE 2027	FYE 2028	FYE 2029
<b>231 Airport</b>						
<b>Airport</b>						
6 Unit T-Hangar Construction	102,900	79,000	333,600	459,134	6,000	
Conduct Airport Layout Plan (ALP) Update	102,900	79,000	333,600	459,134	6,000	
Extend Taxiway D Design/Construction			3,600	59,134		
Fuel Master		30,000				
Fuel Tanks - Rem & Repl with Above Ground		30,000	330,000			
HVAC for Terminal Building	35,000					
Rehab 1 Airport Rd and Parking Lot		9,000				
Rehab Taxilanes 5 & 6	17,400					
Rehabilitate Sturgis Aviation Road/Parking Lot		10,000				
Runway LED Lighting (showing design only; install in '29)					6,000	
Terminal Building Bathroom Rehab	25,500					
<b>244 Economic Development Corp</b>		<b>1,820,000</b>				
<b>Economic Development</b>		<b>1,820,000</b>				
Stateline Ind - Sewer		120,000				
Stateline Ind - Streets		850,000				
Stateline Ind - Water		850,000				
<b>250 LDFA</b>	<b>725,000</b>			<b>640,000</b>	<b>340,000</b>	
<b>Streets</b>				<b>75,000</b>	<b>240,000</b>	
Bullard Ind - Kitson Street Improvements				75,000		
Prairie St.- Magnolia to W. South St. Road Improvements					240,000	
<b>Utility Water</b>	<b>725,000</b>			<b>565,000</b>	<b>100,000</b>	
Northside Water Loop - N. Centerville to Kitson				565,000		
Prairie St. Water Main Upgrade					100,000	
S. Centerville Util. Extension - Water (Bogen to State Lir	725,000					

## CITY OF STURGIS CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2024	FYE 2025	FYE 2026	FYE 2027	FYE 2028	FYE 2029
<b>261 Sturges-Young Center for the Arts</b>	<b>446,759</b>	<b>605,000</b>	<b>225,000</b>	<b>260,000</b>	<b>200,000</b>	<b>25,000</b>
<b>Auditorium</b>	<b>135,000</b>	<b>180,000</b>	<b>100,000</b>			
Orchestra Pit Cover		30,000				
Repairs (stage floor, curtain)			100,000			
SYCA Audio Visual Upgrades	135,000					
SYCA Front Entrance Improvements-Doors etc.		150,000				
<b>Kitchen</b>		<b>30,000</b>				
Kitchen Floor, Ceiling, Wall		30,000				
<b>Lower Level</b>	<b>301,759</b>	<b>30,000</b>		<b>50,000</b>		
Bandroom Renovation				50,000		
SYCA Audio Visual Upgrades		30,000				
SYCA Restroom & Dressing Room Improvements	301,759					
<b>Other</b>	<b>10,000</b>	<b>365,000</b>	<b>125,000</b>	<b>210,000</b>	<b>200,000</b>	<b>25,000</b>
Asbestos Abatement/Replace Insulation		10,000				
Boiler		100,000				
Chairs - stackable 300 chairs						25,000
Coatroom/Concession Renovation		50,000				
Fire Alarm System Upgrades	10,000		100,000			
HVAC & Controls			10,000			
Landscape Improvements		30,000				
Roofing & Drainage Repairs		175,000		200,000		
Security Cameras			15,000			
West St. Entrance/Hallway				10,000	200,000	

## CITY OF STURGIS CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2024	FYE 2025	FYE 2026	FYE 2027	FYE 2028	FYE 2029
<b>265 Doyle</b>	95,000	199,000	10,000		75,000	
Doyle	95,000	199,000	10,000		75,000	
Cardio Equipment		50,000			50,000	
Carpeting/Flooring			10,000		25,000	
Doyle Circuit Room Equipment	40,000					
Doyle Weight Room Equipment	20,000	-				
HVAC Improvements	15,000	19,000				
Insulation Batting on Upper Level	20,000					
Roof		130,000				
<b>402 Capital Project</b>	<b>200,000</b>					
<b>Parks</b>	<b>200,000</b>					
Thurston Woods Park Improvements	200,000					
<b>582 Electric</b>	<b>6,532,000</b>	<b>20,552,300</b>	<b>14,020,000</b>	<b>16,435,000</b>	<b>3,290,000</b>	<b>15,832,000</b>
<b>Information Technology</b>	<b>150,000</b>	<b>200,000</b>	<b>40,000</b>	<b>60,000</b>	<b>40,000</b>	<b>60,000</b>
Backup arrays		40,000				
File Server					40,000	
Network Core	120,000					60,000
Operations Network design and Implementation	30,000	200,000				
VM host server				60,000		
<b>Nottawa Street</b>			<b>610,000</b>			
Elevator			110,000			
Remodeling			500,000			
<b>Public Services Utility Building (PSUB)</b>		<b>450,000</b>	<b>3,000,000</b>			
Cold Storage Building		200,000				
PSUB - Phase II - Administration Building		250,000	3,000,000			

## CITY OF STURGIS CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2024	FYE 2025	FYE 2026	FYE 2027	FYE 2028	FYE 2029
<b>Utility Electric Diesel</b>	30,000					
Diesel Plant PLC Replacement	30,000					
<b>Utility Electric Distribution</b>	1,100,000	14,875,000	7,900,000	15,425,000	2,950,000	15,475,000
Addition of Generation resources		12,500,000		12,500,000		12,500,000
Eastside Voltage Conversion			2,000,000	2,000,000	2,000,000	2,000,000
Integrated Voice Response Sys (IVR) & OMS	150,000					
Sturgis Electric Center Construction		1,500,000	5,000,000			
System Replacement	850,000	875,000	900,000	925,000	950,000	975,000
System Study - 10 Year Plan (PSE/GRP)	100,000					
<b>Utility Electric GIS</b>			20,000			22,000
Aerial Photography (~Every three years)			20,000			22,000
<b>Utility Electric Hydro</b>	3,570,000	567,300	250,000	750,000	100,000	75,000
Catwalk Painting per FERC	70,000					
Downstream Boat Launch		67,300				
Embankment Rehabilitation	3,000,000					
FERC Part 12 D Inspection					100,000	
Flowage Easements	500,000	500,000				
Oxbow Restoration			250,000	750,000		
Recreation Improvements (FERC License)						75,000
<b>Utility Electric Street Lights</b>	200,000	200,000	200,000	200,000	200,000	200,000
Annual System Replacement	100,000	100,000	100,000	100,000	100,000	100,000
Street Light Improvements-Street Projects	100,000	100,000	100,000	100,000	100,000	100,000
<b>Utility Electric Substation</b>	1,482,000	4,260,000	2,000,000			
69 kV Metering Upgrade	52,000					
Central 69 kV Isolation Switch/Breaker		260,000				
Hydro Line Alternate Feed		100,000	1,000,000			
Industrial Substation Expansion			1,000,000			
Ross Substation Relay Panel Replacement	500,000	300,000				
Security Camera install and server	80,000					
Stateline Substation - Electric	850,000	3,600,000				

## CITY OF STURGIS CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2024	FYE 2025	FYE 2026	FYE 2027	FYE 2028	FYE 2029
590 Wastewater	4,924,000	2,028,000	1,540,125	569,400	532,000	13,658,000
<b>Biosolids</b>	<b>2,000,000</b>					<b>6,250,000</b>
Alternative BIOSOLIDS Strategy	2,000,000					6,250,000
<b>Collection</b>	<b>983,000</b>	<b>615,000</b>	<b>325,000</b>	<b>275,000</b>	<b>500,000</b>	<b>275,000</b>
Collection System Rehabilitation/Street Projects	-	320,000	325,000	275,000	500,000	275,000
M66 Utilities PHASE I - US12-Wade St.	58,000					
M66 Utilities PHASE II - (N) US12 to Lafayette St.		65,000				
Main St. (Clay to George)	925,000					
Process Piping Modifications		150,000				
Replacement Sewer Camera w/ Auto Rewind		80,000				
<b>Headworks</b>	<b>150,000</b>	<b>150,000</b>	<b>310,000</b>	<b>100,000</b>	<b>500,000</b>	<b>275,000</b>
Headwork's Equipment Rebuild	150,000	150,000	100,000	100,000		
Headwork's Spiral-Snail Modifications			210,000			
<b>Liftstation</b>	<b>457,000</b>	<b>35,000</b>	<b>450,000</b>			
Coating and Valve Replacement - LS	272,000					
Electrical Improvements - LS			450,000			
Michigan St Liftstation - wet well rehab		35,000				
Michigan St Liftstation Improvements	125,000					
Select LS Telemetry & Controls Replacement	60,000					
<b>Tanks</b>	<b>1,048,000</b>	<b>350,000</b>	<b>370,000</b>			
Intermediate Clarifier #1 Mechanism Rehab	390,000					
Nitrification Tower - Distributor Overhaul	37,000					
Rebuild Primary Clarifier No. 1	270,000					
Rebuild Primary Clarifier No. 2		350,000				
Rebuild Primary Clarifier No. 3			370,000			
Refurbish FINAL Clarifier No. 1 (Carryforward)	115,000					
Refurbish FINAL Clarifier No. 2 (Carryforward)	115,000					
Refurbish INTERMEDIATE Clarifier No. 2 (Carryforward)	121,000					

**CITY OF STURGIS  
CAPITAL AND EXTRAORDINARY EXPENSES**

<b>Fund/Location/Description</b>	<b>FYE 2024</b>	<b>FYE 2025</b>	<b>FYE 2026</b>	<b>FYE 2027</b>	<b>FYE 2028</b>	<b>FYE 2029</b>
Wastewater Treatment Plant (WWTP)	436,000	878,000	85,125	194,400	32,000	7,133,000
Asphalt overlay		50,000				
Asset Management Software	10,000					
Blower Building Roof Replacement ('86)			55,125			
Building Rehabilitation	40,000					
Chemical Building Lower Roof Replacement ('86)				35,500		
MCC Replacement (Blower Building)		75,000				
MCC Replacement (Control/Digester Building) (Carryfor	50,000					
PLANT Capacity UPGRADES (add'n 2000# BOD)						7,100,000
Replace IC Screw Pump & Reducer		700,000				
Replace Make Up Air Units (4)				97,900		
Replace MLSS Backup Pumps ('72) (3)	200,000					
Replace Primary Sludge Pump No. 1				30,000		
Trickling Filter #1 - Overhaul	36,000					
Trickling Filter #2 - Overhaul		38,000				
WW Laboratory UPGRADES	100,000					
WW MAU Replacement (4)			30,000	31,000	32,000	33,000
WW SCADA System Replacement Server		15,000				

**CITY OF STURGIS  
CAPITAL AND EXTRAORDINARY EXPENSES**

<b>Fund/Location/Description</b>	<b>FYE 2024</b>	<b>FYE 2025</b>	<b>FYE 2026</b>	<b>FYE 2027</b>	<b>FYE 2028</b>	<b>FYE 2029</b>
<b>591 Water</b>	<b>3,051,000</b>	<b>1,652,000</b>	<b>580,000</b>	<b>300,000</b>	<b>700,000</b>	<b>700,000</b>
<b>Utility Water</b>	<b>3,051,000</b>	<b>1,652,000</b>	<b>580,000</b>	<b>300,000</b>	<b>700,000</b>	<b>700,000</b>
E. Hatch from Prospect to Lakeview		472,000				
Generator Power from Well #7 to Well #6	60,000					
Lead Service Line Replacement	250,000	250,000	250,000	250,000	300,000	
M66 Utilities PHASE I - US12-Wade St.	1,238,000					
M66 Utilities PHASE II - (N) US12 to Lafayette St.	80,000	600,000				
Main St. (Clay to George)	300,000					
N Clay and N Park LSL Replacement	371,000					
St. Joseph from N. Centerville to Nottawa	752,000					
Valve Turning Tool Hydraulic			30,000			
Water Lab Testing Equipment		30,000				
Water Tower Interior Painting		300,000				
Water Tower Painting Exterior			300,000			
Wenzel M66 to Jefferson RRXC				50,000	400,000	
<b>Grand Total</b>	<b>21,463,120</b>	<b>35,308,700</b>	<b>20,853,936</b>	<b>19,017,534</b>	<b>6,158,000</b>	<b>29,715,000</b>

## Motor Vehicle Fund Capital Expenditures

Department	Vehicle Description	Estimated Lead Time	2024	2025	2026	2027	2028	2029
<b>VEHICLE PURCHASES</b>								
Police	Patrol Vehicle - Charger AWD	1 year	57,000					
Police	Patrol Vehicle - Charger AWD	1 year	57,000					
Police	Patrol Vehicle - Charger AWD	1 year	60,000					
DPS (Approved 11/16/2022)	Dump Truck	1 year	300,000					
DPS (Approved 11/16/2022)	Dump Truck	1 year	300,000					
Electric-Line (Approved 4/13/2022)	Bucket Truck-Small Chassis	1 year	200,000					
DPS	Dump Truck	2 years			400,000			
DPS	Dump Truck	2 years			400,000			
Electric-Line	International 7400 Digger Truck	5 years						425,000
Electric-Line	Bucket Truck-67 Foot	5 years						400,000
<b>Total Vehicle Purchases</b>			<b>974,000</b>	<b>0</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>825,000</b>
<b>EQUIPMENT PURCHASES</b>								
Electric	Forklift	1 year		50,000				
Motor Vehicle	Hoist	1 year		13,500				
Motor Vehicle	Mobile Column Lifts	1 year		60,000				
Cemetery	Ferris 61" Mower	1 year		18,000				
Parks	Ferris 52" Mower	1 year		18,000				
Parks	Batwing Mower	1 year		25,210				
<b>Total Equipment Purchases</b>			<b>0</b>	<b>184,710</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL VEHICLES AND LEASE PAYMENTS</b>			<b>974,000</b>	<b>184,710</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>825,000</b>

**CITY OF STURGIS  
2023 - 2024  
FEE SCHEDULE**

## City of Sturgis Fee Schedule 2023-2024

<b>Airport</b>	
<b>Airport Use Fees</b>	
Engaging in Aircraft Maintenance	\$600.00 per year
Aircraft Sales	\$600.00 per year
Airplane or Heli Rides/Parachute Jumps/etc. (non-special event)	\$600.00 per year
Aircraft Parts & Equipment Sales	\$600.00 per year
Aircraft Radio & Electronics Sales/Services	\$600.00 per year
Flight Charter Operations	\$600.00 per year
T-Hangar Rental (by private owner, aircraft only)	\$600.00 per year
<b>Ground Power Unit</b>	
Jump Start	\$50.00 per use
Extended Use	\$50.00 per hour
<b>Hangar Rental</b>	
T-Hangar Rental - Ten Unit	\$150.00 per month / \$1,500.00 per year
T-Hangar Rental - Six Unit	\$100.00 per month / \$1,000.00 per year
Transient T-Hangar Rental	\$15.00 per night /six unit \$25.00 per night/ten unit
<b>Land Lease Rent for Hangars</b>	
January 1st, 2017 till December 31st, 2031	\$0.09 per square foot
January 1st, 2032 till December 31st, 2046	\$0.12 per square foot
<b>Ambulance</b>	
ALS Emergency	\$800.00
ALS2 Emergency	\$1,050.00
ALS Non-Emergency	\$600.00
BLS Emergency	\$600.00
BLS Non-Emergency	\$450.00
Fixed Wing Transfer	\$450.00
Specialty Care Transport	\$1,150.00
Treat/No Transport	\$350.00
Lift Assist/Evaluation	\$200.00
In-City Facility Transfer	\$200.00
Mileage	\$15.00 per mile
ALS Intercept Fee	\$600.00

## City of Sturgis Fee Schedule 2023-2024

<b>Building / Housing</b>		
<b>Building Permit</b>		
\$0 - \$1,000 Building (includes one inspection only)		\$75.00
\$1,001 - \$10,000 Building		\$75.00 + \$10.00 per \$1,000 over \$1,000
\$10,001 - \$100,000 Building		\$165.00 + \$7.00 per \$1,000 over \$10,000
\$100,001 and Higher		\$910.00 + \$4.00 per \$1,000 over \$100,000
<b>Plan Review</b>		
\$0 - \$10,000 Building		\$25.00
\$10,001 - \$100,000 Building		\$45.00 + \$3.00 per each additional \$1,000
\$100,001 and Higher		\$315.00 + \$1.50 per each additional \$1,000
<b>Rental Fees</b>		
Rental Registration Fee		\$25.00 per unit
Rental Inspection		\$50.00 per unit
Unregistered Rental Initial Registration Fee		\$250.00 per unit
<b>Other Fees</b>		
Construction Board of Appeals		\$100.00
Additional Inspection Fee		\$100.00
Construction without Permit after 1st Offense		\$250.00
<b>Cemetery Department</b>		
Lots	Full Rate	Resident Rate
Oak Lawn	\$898.00	\$718.00
Memorial Gardens	\$827.00	\$662.00
Cremation Section	\$432.00	\$346.00
Babyland	\$314.00	\$251.00
Block ZZ in Oak Lawn includes foundation ribbon (4'x2' single)	\$1,281.00	\$1,110.00
Grave Opening	Full Rate	Resident Rate
Weekday	\$663.00	\$530.00
Saturday	\$812.00	\$650.00
Disinterment	\$1,624.00	\$1,299.00

## City of Sturgis Fee Schedule 2023-2024

<b>Cemetery Department (continued)</b>		
<b>Cremation Opening</b>	<b>Full Rate</b>	<b>Resident Rate</b>
Weekday	\$221.00	\$177.00
Saturday	\$443.00	\$354.00
Weekday with Vault	\$355.00	\$284.00
Saturday with Vault	\$497.00	\$398.00
Disinterment (cremation)	\$250.00	\$200.00
Disinterment with Vault (cremation)	\$442.00	\$354.00
<b>Baby Burial</b>	<b>Full Rate</b>	<b>Resident Rate</b>
Interment	\$221.00	\$177.00
Saturday Interment	\$276.00	\$221.00
Disinterment	\$383.00	\$306.00
<b>Foundations</b>		
Markers	\$0.34 per top sq. in.	
Monuments	\$0.39 per top sq. in.	
Removal	\$0.39 per top sq. in.	
<b>Mausoleum (Oaklawn and Memorial Gardens)</b>	<b>Full Rate</b>	<b>Resident Rate</b>
Crypt	\$2,658.00	\$2,126.00
Interment	\$118.00	\$94.00
Lettering	\$414.00	\$414.00
Disinterment	\$295.00	\$236.00
<b>Columbarium (Oaklawn and Memorial Gardens)</b>	<b>Full Rate</b>	<b>Resident Rate</b>
Single / Double Niche	\$1,713.00	\$1,370.00
Interment for One (1)	\$72.00	\$58.00
Interment for Two (2)	\$148.00	\$118.00
Disinterment	\$148.00	\$118.00
<b>Other Fees</b>	<b>Full Rate</b>	<b>Resident Rate</b>
Overtime Services	\$130.00 per hour	
Deed Duplicate	\$22.00	\$22.00
Transfer Deed	\$83.00	\$83.00

## City of Sturgis Fee Schedule 2023-2024

<b>Clerk / Treasurer</b>	
NSF Check	\$25.00
Marriage by the Mayor	\$50.00
Photocopies	\$1.00 + \$0.25 per additional page
Notary Services (Non-City Business)	\$5.00
Compost Site Pass (Non-City)	\$35.00
Compost Site Pass Commercial (Non-City)	\$250.00
Compost Site Pass Commercial (City)	\$150.00
Temporary Business License - Annual	\$50.00
Temporary Business License - One Day	\$25.00
Mobile Vending Unit License - Annual	\$200.00
Mobile Vending Unit License - One Day	\$25.00
Solicitor and Peddler Background Check	City Cost
Mobile Vending Unit Layout Plan - Use of Certified MVU Site	\$0.00
Mobile Vending Unit Layout Plan - Multiple Use Site Plan	\$125.00 per Vendor
Mobile Vending Unit Layout Plan - One-Time Site Plan	\$25.00 per site plan, per occurrence
Precious Metals Permit	\$10.00
Pawn Broker Permit	\$25.00
Taxi Cab Permit	\$25.00
FOIA Request (+ Other Costs)	Clerical time + \$.10 for each page

### **Doyle Community Center**

#### **One Year Memberships**

Full Service Family	\$1,159.00
Full Service Adult	\$773.00
Family	\$695.00
Adult	\$464.00
Senior Couple	\$487.00
Senior Individual	\$325.00
Senior Walking Individual	\$166.00
Senior Walking Couple	\$249.00
Young Adult age 24 and under	\$335.00
Track Only	\$237.00

## City of Sturgis Fee Schedule 2023-2024

### Doyle Community Center (continued)

#### Six Month Memberships

Full Service Family	\$811.00
Full Service Adult	\$541.00
Family	\$487.00
Adult	\$325.00
Senior Walking Individual	\$116.00
Senior Walking Couple	\$174.00
Young Adult age 24 and under	\$235.00
Track Only	\$166.00

#### Three Month

Full Service Family	\$464.00
Full Service Adult	\$309.00
Family	\$278.00
Adult	\$186.00
Senior Couple	\$195.00
Senior Individual	\$130.00
Young Adult age 24 and under	\$134.00
Track Only	\$95.00

#### Engineering

Right of Way Permit	None
Street Cutting Permit	\$50.00
Plan Copies - 6 sq ft or less per sheet	\$5.00 / sheet
Plan Copies - greater than 6 sq ft per sheet	\$1.00 / sq ft
1946 Aerials	\$1.00 / page

#### Events

Non-Profit (501c3) Event Requests for City Support	\$1,000.00 in non-overtime labor waived
Event Fees for Equipment Usage	\$50.00 per item used + \$100.00 Refundable Deposit
Event Labor Fees	Average per-hour wage
Event Fees for Use of Utilities	\$10.00 per utility

#### Fire Department

Fire Report	\$7.00
Videotape	\$12.00 + cost of tape
Hazmat Labor & Benefits	Time & Material
Hazmat On-Call	\$10.00 per hour
Hazmat Equipment Charge	Time & Material
Hazmat Environmental Clean-Up Service	Clean-up cost + 10%

## City of Sturgis Fee Schedule 2023-2024

<b>Fire Department (continued)</b>		
Initial Property Inspection	N/A	
Re-Inspection	N/A	
Second Re-Inspection	\$75.00	
Third or Subsequent Re-Inspection	\$100.00	
Missed Inspection	\$250.00	
Hydrant Test	N/A	
False Alarm (First & Second)	N/A	
False Alarm (Three or more times)	\$50.00	
Structure Fire Costs	N/A	
Auto Fire Costs	N/A	
SCBA/SCUBA Air Fill	\$10.00	
FOIA Request (+ Other Costs)	Clerical time + \$.10 for each page	
<b>Geographic Information System (GIS)</b>		
Zoning Map	\$15.00	
<b>Aerial Photographs</b>		
8.5" X 11"	\$5.00	
11" X 17"	\$10.00	
18" X 24"	\$15.00	
24" X 36"	\$25.00	
36" X 48"	\$40.00	
Color Aerial Photo (Per Section - Digital Copy)	\$25.00	
Black & White Aerial (Per Section - Digital Copy)	\$10.00	
<b>Custom Mapping</b>		
Hourly Rate	\$50.00 per hour	
Minimum Charge	\$25.00	
<b>Parks Department</b>		
Shelter/Pavilion Reservation	\$40.00	
<b>Franks Park Usage Fees (not required if Pay for Play)</b>		
	Non-Residents	City Residents
Use of Fields (0-4 hours)		
First Two (2) Fields (each)	\$60.00	\$40.00
Additional Fields (each)	\$30.00	\$20.00
Use of Fields (more than 4 hours): Additional Cost per Field		
		\$10.00
Event Rate: Use of all Fields, All Day	\$300.00	\$200.00
Security / Cleaning Deposit (refundable)		\$100.00

## City of Sturgis Fee Schedule 2023-2024

<b>Planning / Zoning</b>	
Temporary Sign Permit	\$25.00
Temporary Structure	\$75.00
Special Land Use Request	\$150.00
Class A Non-Conforming Use	\$75.00
Lot Combination	\$75.00
Land Division	\$150.00
Boundary Line Adjustment	\$150.00
Rezoning	\$400.00
Zoning Variance Request	\$250.00
Zoning Certification Letter	\$500.00
Commercial/Industrial Site Plan Review	\$500.00
Major Site Plan Revision	\$500.00
Minor Site Plan Revision	\$175.00
Construction without Permit after 1st Offense	\$250.00
<b>Medical Marihuana</b>	
Permit Application Document Review Fee	\$500.00
Permit Application Fee	\$4,500.00
Stacked Permit Application Fee-Minor	\$500.00
Stacked Permit Application Fee-Major	\$2,500.00
<b>Medical Marihuana</b>	
Renewal Permit Fee	\$5,000.00
Renewal Stacked Permit Fee	\$500.00
Permit Transfer Review Fee	\$2,500.00
<b>Adult Use Recreational Marihuana</b>	
Marihuana Establishment Application Document Review Fee	\$500.00
Marihuana Establishment Application Fee	\$4,500.00
Stacked License Application Fee-Minor	\$500.00
Stacked License Application Fee-Major	\$2,500.00
Renewal License Fee	\$5,000.00
Renewal Stacked License Fee	\$500.00
License Transfer Review Fee	\$2,500.00

## City of Sturgis Fee Schedule 2023-2024

<b>Police Department</b>	
Animal Pickup	\$28.00
Accident/Incident Report	\$7.00
Photos (Per Disk)	\$10.00
Local Records Check	\$11.00
Notary Service (Non-City Business)	\$5.00
Funeral Escort	\$65.00
Money Escort	\$31.00
Other Police Escort	\$65.00
Twenty-Four Hour Liquor License	\$25.00
Liquor License (New or Transfer)	\$110.00
Vehicle Inspection (New or Used)	\$8.00
Abandoned Vehicle	\$30.00
Arrest (Without Accident/Without Blood Test)	\$120.00
Arrest (With Accident/Without Blood Test)	\$145.00
Arrest (Without Accident/With Blood Test)	\$200.00
Arrest (With Accident/With Blood Test)	\$255.00
False Alarm (Four or More Per Year)	\$35.00
Bicycle License	\$1.00
Golf Cart Registration Fee	\$10.00
Vehicle Impound Administration Fee	\$30.00
Copy of Fingerprints	\$15.00
Fingerprint Processing	\$64.50
Precious Metals	\$50.00
Preliminary Breath Test (Court Ordered)	\$7.00
Warrant Processing Fee	\$10.00
Bicycle Impound per Day (Min.-5 Days/Max.-30 Days)	\$1.00
FOIA Request (+ Other Costs)	Clerical time + \$.10 for each page
<b>Recreation</b>	
<b>Pay for Play</b>	
Pay for Play Fee (Per Person)	\$10.00
Non-Resident Fee (Additional Per Non-Resident)	\$5.00

## City of Sturgis Fee Schedule 2023-2024

### Utilities - Electric Department

Administrative Fee for Payments Received within 15 Hours of Scheduled Disconnection for Non-Payment or NSF at the Meter	\$25.00
Connection - New Account	N/A
Connection - Existing Account (Regular Hours)	\$20.00
Connection - Commercial/Industrial	\$300.00
Disconnect - Regular Hours at the Meter	\$20.00
Disconnect - Non-Payment or NSF at the Meter	\$60.00
Disconnect - At the Pole, Transformer, etc.	\$150.00
Reconnect - At the Pole, Transformer, etc.	\$300.00
Deposit - Residential	\$100.00
Deposit - Commercial/Industrial	Three (3) times the estimated monthly usage
Delivery of Final Notice	\$15.00
Distributed Energy Resources Application Fee	\$100.00
Distributed Energy Resources Application Fee - Commercial	\$500.00
DTA Opt-out Enrollment Fee	\$135.00
DTA Opt-out monthly fee for reading and processing bills	\$30.00
Joint Use Fee - Pole Attachment - Telecom	\$10.76 per year per attachment
Joint Use Fee - Pole Attachment - Cable	\$10.78 per year per attachment
Joint Use fee - Conduit Use	\$0.56 per year per foot per cable
Late Payment Fee on Unpaid Balance	2% per month
Meter Testing Fee	\$50.00
NSF Fee	\$25.00
Pole Setting Fee for Security Lights	Time & Materials
Security Light Maintenance	Time & Materials
Service Tampering Fee	\$150 plus applicable charges
Temporary Service	\$150.00

## City of Sturgis Fee Schedule 2023-2024

<b>Utilities - Wastewater</b>	
<b>Tap Fees:</b>	
Sewer Tap (4-Inch Pipe)	\$1,300.00
Sewer Tap (6-Inch Pipe)	\$1,350.00
<b>Connection Fees* (New and Added Services):</b>	
	<small>*see utility terms &amp; conditions for details</small>
5/8" Meter (not available for new construction)	\$390.00
3/4" Meter	\$562.00
1" Meter	\$998.00
1 1/2" Meter (meter size no longer available)	\$2,246.00
2" Meter	\$3,994.00
3" Meter	\$8,986.00
4" Meter	\$15,974.00
6" Meter	\$35,942.00
8" Meter	\$63,898.00
10" Meter	\$99,840.00
12" Meter	\$143,770.00
<b>Miscellaneous Fees:</b>	
Sewer Connection Inspection	\$25.00
Sewer Cleaning	Time & Materials + \$250 Min.
Wastewater Discharge Permit (Application Fee)	\$25.00
Wastewater Discharge Permit: Food Establishment	\$150.00
Wastewater Discharge Permit: Industrial	\$200.00
Wastewater Discharge Permit Renewal	\$80.00
Annual Inspection & Review	\$120.00
Notice of Violation	\$60.00
Notice of Non-Compliance	\$133.00
Consent Order	\$300.00 + Applicable Charges
City Sampling	Time & Materials
<b>Laboratory Test Fees:</b>	
Administer Outside Tests	\$40.00
Phosphate	\$50.00
Suspended Solids	\$18.00
pH Test	\$10.00
BOD	\$31.00

## City of Sturgis Fee Schedule 2023-2024

<b>Utilities - Water</b>	
3/4" Water Service Tap	\$800.00
1" Water Service Tap	\$850.00
2" Water Service Tap	Time & Materials + inspection fee
4" Water Service Tap	Time & Materials + inspection fee
6" Water Service Tap	Time & Materials + inspection fee
8" Water Service Tap	Time & Materials + inspection fee
<b>Connection Fees* (New and Added Services):</b>	
	<small>*see utility terms &amp; conditions for details</small>
5/8" Meter (not available for new construction)	\$676.00
3/4" Meter	\$1,014.00
1" Meter	\$1,690.00
1 1/2" Meter (meter size no longer available)	\$3,380.00
2" Meter	\$5,408.00
3" Meter	\$10,140.00
4" Meter	\$16,900.00
6" Meter	\$36,588.00
8" Meter	\$65,044.00
<b>Meter Service Charge:</b>	
5/8" Meter	N/A \$200
3/4" Meter	\$230.00
1" Meter	\$340.00
1 1/2" Meter	\$750.00
2" Compound Meter	\$1,800.00
Over 2" Meters	Varies with meter size
<b>Other Fees:</b>	
Water Service/Meter Tampering Fee	\$150.00
Water Connection Inspection	Included in tap fee
Re-Inspection	None
Hydrant Use	\$25.00 + metered volume
Water Service Turn ON - Customer Requested	\$15.00
Water Service Turn OFF - Customer Requested	\$25.00
Water Service Turn OFF - Non-Payment	\$45.00
Water Surcharge for Turn ON & OFF - November 1 to April 15th	\$40.00
Water Service Valve Location	\$20.00
Appointment No-Show	\$20.00
High Bill Service Call	None
Backflow Preventer - 3/4"- 1" Meter	\$500.00
Backflow Preventer - 1 1/2"- 2" Meter	\$1,500.00